

ANNUAL REPORT



*It's all about
the kids.*

C A L I F O R N I A
**CHILDREN
& FAMILIES**
C O M M I S S I O N

**FISCAL YEAR
2000/01**



DATE: January 31, 2002

TO: The Honorable Gray Davis
Governor of California
President Pro Tempore of the California State Senate
Speaker of the California State Assembly

SUBJECT: Annual Report - FY 2000/2001

While the year 2001 ended on a challenging note for the nation and for our state, it also emphasized the importance of the work we are doing at the California Children and Families Commission (CCFC) to improve the lives of our youngest children and their families.

Important research released last year, including a groundbreaking study of the Chicago Child-Parent Center Program, added to the growing body of research that confirms that investments in quality early childhood development programs better prepare children to reach their greatest potential in school and will result in long-term economic savings by reducing demand and costs within the criminal/justice system, remedial education, and health and social services.

This past year, the State and County Children and Families Commissions continued implementing programs that address the needs identified by parents, researchers, policymakers, community leaders, and practitioners on behalf of California's youngest children. Most notably, we developed a \$400 million School Readiness Initiative, launching in March, to help meet CCFC's school readiness vision that all young children in California begin school physically and emotionally healthy, learning, and ready to achieve their greatest potential. This initiative will establish centers and programs that bring together early childhood education, parenting education, and health and social services to families who need them. The goal is to build a comprehensive and collaborative support system for families, children, schools, and communities designed to ultimately improve the lives of California's children.

Our achievements this year, which are detailed in the attached report, include multiple state projects. Most notably, we have launched an unprecedented statewide parent education campaign, as well as a program designed to identify, test, and replicate promising programs to reward and retain qualified childcare workers.

Many of CCFC's initiatives involve collaborative partnerships with County Commissions to ensure the programs reflect the distinct needs of communities. Additionally, the individual work of the County Commissions includes major investments in childcare, early literacy, home visitations, substance abuse prevention, and tobacco use prevention, to name a few.

The Children and Families Commissions will continue to serve a catalyst for integrating early childhood care and education into the established educational, social, and health systems on behalf of the children of our state. We look forward to working with you to ensure families and caregivers have the necessary resources to raise children who are healthy, learning, and ready to reach their greatest potential in school and in life.

Sincerely,

A handwritten signature in black ink, appearing to read "Rob Reiner".

Rob Reiner
Chair

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CHAPTER 1

STATE COMMISSION

1. STATE COMMISSION

HISTORY

The California Children and Families First Act of 1998 (Prop. 10) created the California Children and Families Commission (State Commission). The State Commission is the leadership agency and statewide coordinator of the Act. The State Commission provides oversight, training, and assistance to the County Commissions and statewide education on the importance of early childhood development.

Specific State Commission functions include developing program guidelines, reviewing county plans, and conducting an annual program review and evaluation. In addition, 20 percent of all Prop. 10 revenue is administered by the State Commission to offer technical assistance to County Commissions, to conduct research and evaluation on the best policies, practices, and programs that can be implemented to serve young children, and to develop education, infrastructure, and training programs for parents, childcare providers, and other early education providers.

Eighty percent of Prop. 10 funds goes directly to the County Commissions. The County Commissions develop strategic plans consistent with State Commission guidelines on funding local child development programs and services, and have maximum flexibility in tailoring funding and programs to local needs. County Commission requirements include obtaining broad public input and submitting annual audits of their operations to the State Commission.

Prop. 10 requires that the State Commission form an advisory committee to provide expertise and support. The State Commission established an Advisory Committee on Diversity, charged with helping to ensure that Prop. 10 programs meet the needs of California's ethnically, linguistically, and culturally diverse population, including children with special needs and disabilities.

The Act requires that each County Commission submit a fiscal audit and an annual report to the State Commission by October 1 of each year. The Act further requires the State Commission to perform an annual audit and submit an annual report, and a review and summary of the County Commission audits and annual reports, to the

Governor and the Legislature by January 31 of each year. The audits and annual reports discussed within this State Commission annual report represent activities for the preceding state fiscal year (July 1, 2000, through June 30, 2001).

STATE COMMISSIONERS

The State Commission consists of seven voting members. Three are appointed by the Governor, two by the Speaker of the Assembly, and two by the Senate Rules Committee. In addition, the Secretary of Child Development and Education and the Secretary of the Health and Human Services Agency each serve as *ex officio* members of the Commission.

Figure 1.1 — California Children and Families Commission Members

COMMISSION MEMBER	APPOINTING POWER
Rob Reiner, Chair	Governor
S. Kimberly Belshé	Governor
Vacancy	Governor
Sandra Gutierrez	Speaker of the Assembly
Karen Hill-Scott, Ed.D.	Speaker of the Assembly
Louis Vismara, M.D.	Senate Rules Committee
Elizabeth Rice Grossman	Senate Rules Committee
Theresa Garcia, Designee	<i>Ex Officio</i> – Secretary for Education
Glen Roselli, Designee	<i>Ex Officio</i> – Secretary of Health and Human Services Agency

Jane I. Henderson, Ph.D., is the State Commission Executive Director. Currently, the Commission employs 31 permanent and full-time staff members.

COUNTY COMMISSIONERS

Each county Board of Supervisors appoints a five- to nine-member Commission to include a member of the board of supervisors and two

members from among the County Health Officer and those who manage county functions (e.g., behavioral health services, social services, or tobacco prevention and treatment services). The remaining members can be drawn from county functions or organizations that work in the early childhood development arena (e.g., childcare resource or referral agencies, community-based organizations, school districts, and medical, pediatric, or obstetric associations).

FUNDING

Commencing on January 1, 1999, funds from the Prop. 10 cigarette tax have been deposited in the California Children and Families Trust Fund. Commencing July 1, 1999, the tax on other tobacco products, began being collected and deposited into the Trust Fund. During FY 2000/01, approximately \$650 million was collected from the tax.

Prop. 10 requires that the Commission provide for the reimbursement of losses in Prop. 99 tobacco tax revenues to the Prop. 99 Tobacco Health Education and Research Programs and the Prop. 99 Breast Cancer Fund, if the losses are directly attributable to reduced tobacco product consumption caused by the new surcharges imposed by Prop. 10. Comprehensive tobacco consumption models developed by the State Board of Equalization determine the projected consumption levels that would have been seen in the absence of the surtax created by Prop. 10 and those that are actually being seen with Prop. 10 in place. The Board of Equalization uses these two sets of data to determine the loss in tax revenues for Prop. 99.

After the proper transfer of funds to the Prop. 99 accounts, the remainder of the California Children and Families Trust Fund is allocated in the following manner:

- ❑ **80 percent** to the 58 County Children and Families Commissions for the provision of early childhood development programs and anti-tobacco education. Each county receives funding based upon the number of live births in the county, as measured by the residence of the mother, compared to the statewide figure.

- ❑ **20 percent** to the California Children and Families Commission in the following categories:

- ❖ 6 percent for mass media communications
- ❖ 5 percent for education of parents and professionals
- ❖ 3 percent for education, training materials, and guidelines for childcare providers
- ❖ 3 percent for research and development
- ❖ 1 percent for administrative services
- ❖ 2 percent for any Prop. 10 activity, other than the payment of State Commission administrative expense.

VISION STATEMENT

All young children in the State of California reach age five physically and emotionally healthy, learning and ready to achieve their greatest potential in school.

CORE VALUES STATEMENT

We demonstrate in our daily actions that we value integrity and respect for the individual in all our business activities.

This core values statement reflects an operational statement of how the Commission and staff conduct business.

GUIDING PRINCIPLES

To guide its work, the State Commission developed the following *guiding principles*. These principles are intended to be overarching statements that guide all Commission activities and responsibilities.

- I. Promote policy enhancements and system changes that will support the healthy development and school readiness of all California children
- II. Support families as children's primary caregivers and first teachers
- III. Respond to the voices and views of parents, caregivers, children, and our partners in County Commissions

- IV. Ensure that families from all of California's culturally, linguistically, and geographically diverse populations, including those with disabilities and special needs, can connect to a system of services that is easy to access, use, and understand
- V. Maximize the use of all available local, state, federal, and private resources to target and improve services for young children and their families
- VI. Incorporate the highest quality standards for programs; utilize research to support promising and best practices
- VII. Build on the foundation of existing expertise and capacity and work to increase it.
- VIII. Provide a laboratory for exploring promising practices and a forum for exchanging information about practices that could be effective statewide
- IX. Focus on results, using results-based assessments and evaluations of local and state programs and strategies
- X. Promote collaboration and partnerships across all family support systems that will enhance families' ability to access those systems at any one point for all needed services.

STRATEGIC PLAN GOALS AND OBJECTIVES AND SUCCESSIONS TOWARDS THOSE GOALS AND OBJECTIVES

Based on the statutory requirements of Prop. 10, including various fiscal requirements, the State Commission adopted goals around five themes to provide a framework that allows the Commission to organize and delineate the activities and funding of projects.

- 1. Public awareness and education
- 2. Quality and accessibility of programs
- 3. Research and evaluation
- 4. Public policy
- 5. Organizational effectiveness

During FY 2000/01, the Commission initiated focused efforts on four key projects that, within the overlying framework of school readiness, will continue to be defining activities for the Commission in future years and are illustrative of the Commission's policy orientation.

The four projects are:

- ☐ School Readiness (Goals 1 and 2)
- ☐ Retention Incentive for Early Care and Education Providers (Goal 2)
- ☐ Kit for New Parents (Goal 1)
- ☐ Statewide Prop. 10 Program Evaluation (Goal 3).

SCHOOL READINESS INITIATIVE

The State Commission has adopted school readiness as its overarching mission. The School Readiness Initiative is the Commission's signature program and the primary means of operationalizing this mission. The Commission's adopted definition targets three elements: children's readiness for school, schools' readiness for children, and the readiness of families and communities to contribute to children's foundation for success in school.

Children's readiness for school. The Commission's view of children's readiness for school is holistic. It includes physical well-being and motor development, social and emotional development, experience with approaches to learning and language development, and development of cognition and general knowledge.

For example, every community is expected to support high-quality and developmentally appropriate childcare and child development resources and a full range of healthcare services for all children in their first five years of life. All services must be inclusive with respect to language, cultural, and ethnic diversity, and attention must be given to children with disabilities and special needs.

Schools' readiness for children. Better equipping schools to receive children who are making the first transition between home and school will entail developing a continuum between young children's early care and education programs and the children's classroom experiences in the elementary grades.

Readiness of families and communities. Perhaps the most creative aspect of the School Readiness Initiative, and arguably its most ambitious, is to persuade all relevant organizations, agencies, and the general public that children's success in school is everyone's responsibility. If children are to succeed in school, their families and communities need to support them by making sure they are healthy, well-nourished,

and mentally alert. This requires that services for children be readily available and accessible in family-friendly environments. It also requires making parents fully aware of the importance of their role as their child's first teacher and ensuring they have access to training and support in fulfilling this expectation.

The State Commission is investing \$200 million in its School Readiness Initiative and seeks civic and social leaders and policymakers as partners to identify other matching funds. Locally, County Commissions will provide a hard match of at least \$200 million. A financial commitment of this magnitude will help to ensure that school readiness becomes a sustained and integral part of California's education, healthcare, and family support systems. Specifically, the money will support:

- ❑ Grants. County Commissions will award start-up and matching grants. The local Commissions, in partnership with schools, families, and communities will restructure and coordinate the delivery of high-quality early care and education, health and social services, and parental education and support. They will work with local schools to improve schools' readiness for children by sustaining family-friendly environments in school-based or school-linked settings.
- ❑ Public education. The Initiative will be supported by a broad campaign to educate the public about the availability of school readiness resources and the standards and expectations for early education and Kindergarten.
- ❑ Evaluation. To support evaluation of the School Readiness Initiative, it will be important to develop research-based readiness assessments for both children and schools, as well as rigorous program evaluation for the Initiative.

RETENTION INCENTIVE FOR EARLY CARE AND EDUCATION PROVIDERS

Annual staff turnover rates among caregivers in childcare settings of 30 to 40 percent have a detrimental effect on children's healthy development, because bonding with parents and other caregivers is a major stimulus for the physical, emotional, and social development of young children. Efforts to keep early care and education affordable for parents have the unfortunate effect

of inducing reliance on low wages and poor benefits as a form of subsidy of the early care system. Seventy percent of the early care workforce earns poverty-level wages. In California in 1998, annual earnings averaged \$14,940, which is less than the earnings of most parking lot attendants. Not surprisingly, many skilled and talented practitioners leave the field, unable to indefinitely ignore their own needs for income, and when they leave, children suffer.

Through a \$60 million funding partnership, the State Commission is investing \$14 million and County Commissions are investing \$46 million in training stipends and performance bonuses to improve quality and reduce turnover among family childcare providers and center-based teaching staff and directors. In recognition of workforce stability as a major factor in the bonding potential between caregivers and young children and, thus, in the quality of childcare, the Retention Incentive Initiative rewards professionals who have demonstrated a commitment by continued dedication to the field and through continued professional development.

The Retention Incentives Initiative is a pilot project, scheduled to end June 30, 2003. Continued investment in the program will be based on a rigorous evaluation of the project.

KIT FOR NEW PARENTS

The Kit for New Parents represents a comprehensive resource for new and expecting parents. The videos and printed materials in the Kit translate emerging science about the importance of the early years in every child's life into practical guidelines for parents' daily interaction with their babies and young children. In a study conducted during a pilot phase, the University of California, Berkeley, found that participating parents appreciated and used the Kit and made many positive attitudinal and behavioral changes based on the information provided in it.

The Kit for New Parents, available in both Spanish and English versions, contains six celebrity-hosted videos that provide a wealth of information on raising healthy, self-confident, happy children who are learning and ready to reach their greatest potential. Topics include:

- ❑ The first years. Provides information on the importance of bonding, communication, health, nutrition, and childcare.

- ❑ Early literacy. Describes a variety of ways parents can help their young children develop the skills necessary to learn to read and write.
- ❑ Quality childcare. Explains the role of quality childcare in children's healthy development and points out what to look for when choosing a childcare provider.
- ❑ Safety. Offers tips on making children's environments safe – for example, ways to prevent accidental injuries – and provides information on automobile car seat safety.
- ❑ Your healthy baby. Includes information on prenatal care, breastfeeding, visiting the pediatrician, and meeting children's nutrition and exercise needs.
- ❑ Discipline. Provides a framework for setting limits and explains why a firm but gentle approach is best.

The State Commission has supported the development and production cost of the Kit for New Parents. The County Commissions are responsible for the cost of local distribution.

STATEWIDE EVALUATION

The State Commission has committed \$23.5 million to the evaluation of Prop. 10 overall and the School Readiness Initiative. This statewide program evaluation has five objectives, as follows:

- ❑ To demonstrate effects that implementation of Prop. 10 is having on the lives of children prenatally to age five at the state and local levels
- ❑ To provide information on Prop. 10 effects to the public, Governor, Legislature, state and local policymakers, and opinion leaders
- ❑ To identify best and promising practices and analyze the effectiveness of existing strategies in supporting continuous quality improvement in Prop. 10 programs at both the state and local level
- ❑ To build evaluation research capacity at all levels of the program, striving to ensure that all evaluation activities adequately consider local, regional, and state issues

- ❑ To enhance the foundation on which the State and County Commissions can grow, adapt, expand, and secure the Governor's commitment to supporting school readiness efforts for all of California's children.

The State Commission's request for proposals to conduct the evaluation specified that the contractor employ techniques that enable the State and County Commissions both to evaluate Prop. 10 effectiveness and to utilize the results for program improvement. The close partnership among state and county stakeholders in Prop. 10 ensures that planning and program development based on accurate and meaningful measurement of impacts will contribute to the ongoing success of Prop. 10 in enhancing the intellectual, social, emotional, and physical development of all children in California.

PROJECT ACTIVITIES BY GOAL AREA

Along with the four key projects described above, the State Commission has funded and implemented the following activities within each goal and objective focus area.

1. PUBLIC AWARENESS AND EDUCATION

- 1.1 Achieve a continuous decrease in the use of tobacco products, drugs, and alcohol among pregnant women, parents, and caregivers of young children.
- 1.2 Raise public awareness of the importance of a child's early years and promote school readiness.
 - ❖ Investment of approximately \$150 million for the establishment and continual operation of a mass media and public relations campaign that was credited in a published report with helping to raise awareness of the importance of the early years to over 70 percent of Californians.
 - ❖ Investment of over \$23 million for the implementation of the New Parents Kit which, when evaluated in a pilot phase by the University of California, Berkeley, demonstrated a clear impact on parents' attitudes and behaviors. The State Commission will pay for the production of the Kit and the County Commissions are responsible for the cost of local distribution.

- ❖ Investment of \$3 million for the Expansion of Tobacco Cessation services to pregnant women and parents of children 0-5 to help them end their addiction to tobacco products.
- ❖ Investment of \$1 million conduct three (3) comprehensive statewide surveys on issues related to child development. These surveys – the Parents Survey, the Public Opinion Survey, and the Opinion Leaders survey – are designed to assist the State Commission in developing a child development agenda by providing information on what parents need and want for their children, and by providing information on which of those needs and wants have consensus support from the State's opinion leaders and general public.

2. QUALITY AND ACCESSIBILITY OF PROGRAMS

- 2.1 Implement innovative programs and identifying best practices.
- 2.2 Develop statewide capacity and infrastructure.
- 2.3 Provide relevant technical assistance and quality information.

Through the forging of strategic partnerships, the State Commission has been able to further the goals of Prop. 10 while utilizing the expertise/delivery systems of other state and local partners, as well as leveraging funds through matching programs with County commissions, other local partners, and the Federal Medicaid program.

- ❖ Investment of \$200 million in the School Readiness Initiative, to be matched by approximately \$200 million in local funds. This initiative, a partnership between the State Commission and the County Commissions, in its early phase is to target children 0-5 in communities surrounding schools performing at the 30th decile and below, to provide services to help them be "school-ready" when they first enter school. County Commissions are required to submit a plan detailing how the initiative will be implemented in their community. This

major initiative will be rigorously evaluated.

- ❖ Investment of \$6.1 million for the Childhood Asthma project, through a partnership with the Department of Health Services, implemented in various areas around the state to address and test intentions to deal with the burgeoning incidence of childhood asthma in California. The initiative has four major components:
 - Local Assistance: There are two types of local assistance projects: Community Asthma Intervention (eight projects) and Asthma Treatment Services (three projects).
 - Provider Education: A major effort is underway to develop Child Health and Disability Prevention Program (CHDP) Asthma Health Assessment Guidelines for children 0-5. Seven regional training sessions were held in Spring-Summer 2001 to orientate the county CHDP coordinators to the new guidelines, who in turn will train over 5,000 CHDP providers statewide.
 - Assessment and Studies: Two major efforts are underway: to analyze data from the Child Health and Development Study on early childhood determinants of asthma; and to survey childcare centers as to their policies and practices related to asthma.
 - Evaluation: Local and statewide evaluation of interventions to assess impact of community-wide policies, asthma management behavior/child/family quality of life, use of written asthma management plans and appropriate asthma treatment, assessment of asthma severity, and access to healthcare coverage of young children with asthma.
- ❖ Investment of \$3.6 million for the Infant Family Mental Health Initiative (IFMHI) through a partnership with the Department of Mental Health.

- This initiative will expand the IFMHI to the Infant-Preschool-Family Mental Health Initiative (IPFMHI) for the fiscal years 2001-2003. This work develops mental health services for children 0-5 and their families, and expands the Initiative to four more counties. It will benefit up to 3,000 families by providing funding for the added training of professionals to help diagnose early mental health problems in children 0-3, and to provide effective services to young children and their families. Research documents the critical importance of early relationships; parent-infant interactions greatly influence brain development, as well as emotional and social growth.
- ❖ Investment of \$600,000 through a partnership with American Cancer Society for a demonstration project to provide training for physicians associated with tobacco cessation strategies.
 - ❖ Through a partnership with County Commissions, an investment of \$14 million in State Commission funds matched by \$46 million of County funds (for a total of \$60 million) to address the education and of retention of childcare professionals. The State and County Commissions recognize the importance of early care workforce stability as a major component of quality in childcare. The Retention Incentives Initiative supports County Commission programs that are addressing retention of family childcare providers and center-based teaching staff and directors by providing incentives for staff to stay in the field and improve their education. This is a pilot project and is scheduled to end in June 2003. Continued investment in the program will be based on a rigorous evaluation of the project.
 - ❖ Investment of \$15 million for the Early Steps to Reading Success Program to foster school readiness by providing high-quality, research-based professional development in early literacy to early childhood educators, including family childcare providers, serving children at greatest risk of school failure. Second- and third-year funding for the program will provide for the simultaneous translation of the live broadcast Heads Up! Reading into Spanish, as well as additional outreach to potential participants. It is estimated that 8,000 early childhood educators and over 80,000 parents will participate in this program each year.
 - ❖ Investment of \$1.1 million for the Families for Literacy Program to increase the number of children and families that receive services through the Families For Literacy (FFL) program and expand the types of services that they receive. Grant funds are used to augment the funding of the existing FFL programs and to expand FFL services into new communities by providing funding for 14 additional library jurisdictions to begin FFL programs.
 - ❖ Investment of \$2.1 million for the Library, Literacy, and Books Services provides funds to 11 public library jurisdictions or collaborations of public library jurisdictions throughout California to purchase a mobile unit (vehicle) and operate the unit during fiscal year 2000/01. These units are used to provide Families For Literacy and related services to low-income, "hard to reach" families and their prenatal to age 5 children, and to low-income childcare providers who serve preschool-age children.
 - ❖ Investment of \$4 million for the Childcare Health Linkages project. Twenty-one counties were selected to participate in the Childcare Health Linkages project, whose goal is to increase the number of children who are healthy and ready for school. Each selected county will establish a Childcare Consultant position. These positions will be funded through this project. Additionally, the training will be provided annually to health professionals, Family Health Coordinators, and to childcare teachers.

- ❖ Investment of \$8.5 million for the training of early care and education providers in underserved areas, including rural and inner city areas.
- ❖ Development and formation of the Prop. 10 Technical Assistance Service Center in 1999 through the generous investments of the Packard Foundation and the California Endowment. The oversight of this Center has since been taken on by the California Children and Families Association (CCAFA), County Commissions.
- ❖ Investment of \$3.5 million per year to ensure financial support to smaller County Commissions.
- ❖ An investment of \$8.0 million to County Commissions for their initial planning efforts to develop their strategic plans.
- ❖ The funding of regional consultants to provide public relations support to counties and to assist in the implementation of the State Commission's Community-Based Outreach program.
- ❖ Investment of \$700,000 in the Safe From the Start project with the Attorney General's Office. The goal of the Safe From the Start project is to improve the health and well-being of children by reducing the number of children exposed to or witnessing violence. State Commission funding was used to design, develop, and conduct a one-day statewide symposium held in May 2000. Nine regional forums held throughout the state followed the one-day forum. Additionally, funding is used to provide technical assistance to local communities to help them establish and implement their plans for action, and to evaluate the project success and produce a Public Policy Report, and for the development of public education materials related to effects of children's exposure to violence. Additional products expected are: Promising Strategies Guidebook, production and distribution of a Safe From the Start educational video, and organization and sponsorship an additional one-day statewide conference.

- ❖ Investment in sponsoring annual statewide Prop. 10 conferences for County Commissions and partners, production of bimonthly newsletters, and creating and supporting County Commission websites.

3. RESEARCH AND EVALUATION

- 3.1 Measure the effectiveness of programs funded by Prop. 10.
- 3.2 Conduct ongoing research that results in continuous improvement in programs and practices.

In addition to the activities listed below, each major initiative undertaken by the Commission funds an evaluation component, which is included in the costs shown under those projects.

- ❖ Investment of \$1.0 million to analyze the issues of retention and compensation of childcare providers.
- ❖ Investment of \$23.5 million to evaluate the effectiveness of Prop. 10 and the School Readiness Initiative.
- ❖ Investment of \$700,000 to analyze barriers to childcare for children with special needs and develop policy recommendations to improve access.
- ❖ Investment of \$2 million to assist in the financing of the California Health Information Survey, which collects data on a wide variety of health and education issues in California.

4. PUBLIC POLICY

- 4.1 Successfully advocate for programs and policies that promote school readiness.
 - ❖ Establishment of the Advisory Committee on Diversity. In November 1999, the Commission adopted a resolution representing its commitment to a diverse California. That Resolution:
 - Recognizes the richness of diversity of our population
 - Commits to providing leadership and taking proactive steps to ensure that California children and families from diverse populations, including children with special needs, are an integral part of the planning and implementation of Prop. 10

- Commits to a decision-making process that takes into account the impact on all populations of children
- Proposes to address the diversity issue through the Commission's actions and guidance it provides to County Commissions.

The role of the Advisory Committee is to:

- Serve as advisors to the State Commission on policy issues in general as they relate to diversity and equity, by reviewing, recommending and, when requested, prioritizing strategies and programs (for resource allocation purposes) to bridge existing gaps
- Serve on review panels for funding proposals to ensure services are reaching diverse populations
- Review media and outreach policies and plans to ensure the Commission is targeting and reaching the many diverse populations across the State
- Solicit input from organizations and community groups.
- ❖ In October 2001, the Advisory Committee on Diversity adopted the Principle on Equity. The principles, although not mandates, are intended to serve as guidelines to ensure that the policies, programs, and services established and supported through Prop. 10 funds are both culturally and linguistically competent and inclusive in serving children with disabilities and other special needs.
- ❖ With the passage of Prop. 10, the State Commission has recognized from the beginning that California is in a unique position to impact public policy concerning early childhood development both at the National and State levels. To accomplish this, the Commission has forged partnerships and has undertaken many activities with key constituencies.

These include:

- Being a member of the Zero to Three and the National Governor's Association Leadership Forum in State Early Childhood Policy
- Providing extensive input on policy publications ranging from the Children's Defense Fund document *Bringing It Together*; *State Driven Early Childhood Initiatives*; and Harvard University's *Pathways to School Readiness*
- Participating in National Symposium on Assessments, including the Packard Foundation's 15 State Network on School Readiness Indicators and U.S. Department of Education and the National Center for Early Development and Learning's Symposium on Assessing the State of the State Assessments
- Collaborating monthly with the Secretary of State Consumer Services Agency and representatives from the California Department of Education and the Governor's Child Development Advisory Committee relating to issues focusing on childcare and development
- Being a part of the critical partnership forged between the State Commission, County Commissions, and the CCAFA to further the policy goals of Prop. 10.

5. ORGANIZATIONAL EFFECTIVENESS

5.1 Ensure the organization is productive, customer-focused and employee-friendly.

- ❖ The State Commission has worked extensively, in partnership with the County Commissions, to create a "Forward Thinking" strategic business plan that will ensure the accomplishment of the Goals and Objectives it has established, while optimizing customer service and the work environment for its staff.

PROP. 10 STRATEGIC DIRECTION

In the coming years, the State and County Commissions will work together to continue to hone, refine, and target their efforts to improve results for children and their families. Using a comprehensive definition of school readiness, the State and County Commissions will focus efforts to ensure that Prop. 10 achieves its goals:

- ☐ That children are learning and ready for school
- ☐ That families are strong and self-sufficient
- ☐ That children are healthy
- ☐ That systems and services are integrated and accessible.

Across the country and in California, there is a growing movement that is embracing and recognizing the critical need to focus policy and resources on a comprehensive approach toward early childhood development, ultimately achieving school readiness for all children. Evidence of this shift in public focus toward early childhood development is the inclusion of a school readiness component with the work of the Legislature's Joint Committee to **Develop a Master Plan for Education** (pre-K through University), chaired by State Senator Deirdre Alpert. The State Commis-

sion has been asked to lead the coordination of incorporating school readiness recommendations into the Joint Committee's long-term education plan for the State.

Accomplishing of the mission of school readiness for all of California's children will require the active involvement of all segments of our state, at every level and in every region. The State Commission and County Commissions will serve as catalysts in this process by focusing resources carefully, encouraging cooperative action, and leveraging education, health, foundation, and private sector funds to create lasting change.

The State Commission is pleased to play a role in these important leadership initiatives, which offer the opportunity to make a significant change by developing a long-term public policy framework around school readiness, and to integrate early childhood services into existing education, health, and social service systems. The State Commission seeks to engage concerned civic and social leaders and policymakers as partners in the work of the Commission to ensure that early childhood development and school readiness become a sustained and integral part of our education, healthcare, and family support systems.

CHAPTER 2

STATE COMMISSION OPERATIONS

2. STATE COMMISSION OPERATIONS

STATE COMMISSION FINANCIAL SUMMARY

- ❑ The financial information contained in this chapter reflects projected revenues based on current projections by the Department of Finance.
- ❑ Expenditures reflect approved projects to-date.
- ❑ The State Commission, in partnership with the California Children and Families Association (CCAFA), is currently procuring a consultant to develop a revenue projection model to project revenues in the future. This new model should be available in mid-2002.
- ❑ It has been a policy of the State Commission, County Commissions, and CCAFA to seek funding partners where possible. Clearly, as stated in the introduction, the long-term viability of Prop. 10 will be dependent on partnerships with other funding partners. With this in mind, the State Commission has embarked on programs that leverage local funds through partnership in programs. We anticipate, once fully implemented, approximately \$250 million of local funds will be leveraged through these efforts. In addition, we will be receiving approximately \$7.5 million per year in federal Medicaid funds to support the Kit for New Parents. We will continue, where possible, to seek new funding partners and leverage existing funds as we implement new projects/programs in the future.

FISCAL YEAR 2000/01 STATE COMMISSION AUDIT

At the close of fiscal year 2000/01, the State Commission contracted with the California Department of Finance (DOF), Office of State Audits and Evaluations, to perform a fiscal audit of the State Commission for that time period. On November 2, 2001, DOF submitted its final Audit Report on the Children and Families Trust Fund and Related Funds. The DOF opinion reflects no material exceptions.

Figure 2.1 — Total Investments Approved (7/30/01)

CATEGORY	(IN \$000's)
Public Awareness and Education	\$176,000
Quality and Accessibility of Programs	267,200
Research and Evaluation	25,400
Investments Subtotal	\$468,600
Leveraged Funds	250,000
TOTAL INVESTMENTS	\$718,600

Figure 2.2 — Revenues, Expenditures, and Balances

Prop. 10 Revenues (in \$000's)	2000/01	2001/02
Total Tax Revenues	\$650,067	\$641,000
Interest Income	2,540	2,540
Total Revenues	\$652,607	\$643,540
<i>Revenue Allocations:</i>		
Mass Media Account	\$37,663	\$36,958
Education Account	31,386	30,798
Childcare Account	18,832	18,479
Research & Development Account	18,832	18,479
Unallocated Account	12,554	12,319
Administrative Account	6,277	6,160
Total State Commission Accounts	\$125,544	\$123,193
County Accounts	\$502,176	\$492,773
<i>Proposition 99 Accounts:</i>		
Breast Cancer Fund	\$5,400	\$6,000
Health Education Account	14,900	15,920
Research Account	3,700	3,980
Board of Equalization (Collection and Administration)	\$887	\$1,674
State Commission Expenditures/Balances (in \$000's)		
<i>(Projected)</i>	2000/01	2001/02
Mass Media Account Expenditures	\$41,314	\$80,899
Year End Balance	50,828	9,669
Education Account Expenditures	15,183	84,890
Year End Balance	65,316	13,706
Childcare Account Expenditures	7,213	59,071
Year End Balance	46,487	7,730
Research & Development Account Expenditures	5,501	57,591
Year End Balance	48,220	10,943
Unallocated Account Expenditures	7,645	35,870
Year End Balance	27,389	5,006
Administrative Account Expenditures	4,041	7,900
Year End Balance	11,388	10,104
Total State Commission Expenditures (in \$000's)	\$80,897	\$326,221

CHAPTER 3

COUNTY CHILDREN AND FAMILIES COMMISSIONS

3. COUNTY CHILDREN AND FAMILIES COMMISSIONS

OVERVIEW

Eighty percent of the funds generated by the tobacco surtax goes directly to the 58 County Commissions to support local planning and program development and maintenance. The California Children and Families First Act of 1998 (Prop. 10) requires each Children and Families Commission in all 58 counties to submit a fiscal audit and an annual report to the State Commission by October 1 of each year. In preparing its own annual report, the State Commission incorporates material the counties have submitted in their annual audits and reports, significantly condensing them into one/two-page profiles that contain both financial and program information (see Chapter 4). Those wishing to obtain individual County Commission reports in their entirety, as submitted to the State Commission, may request a copy from the State Commission.

LOCAL IMPLEMENTATION

The view that emerges from the 58 County Commission annual reports is that Prop. 10 is more than just the sum of its parts. Specifically, County Commissions are building on existing local capacity to serve children 0-5 by leveraging Prop. 10 money—integrating it with funding from other public as well as private sources—to expand the availability, affordability, and quality of services that support family functioning, child health, and school readiness. In the absence of Prop. 10, existing agencies and programs would be unlikely to have extended their reach to include young children and their families. With Prop. 10, the condition and needs of children 0-5 are moving up on the community agenda.

County Commissions play the role of local catalyst and coordinator—focusing resources, encouraging cooperation, and maximizing the availability of public and private sector funds to create lasting programs. Within the broad category of children 0-5 and their families, many counties have identified special populations of children with extraordinary needs related to disability, health status, or isolation imposed by language or geographic barriers, and commissions have targeted customized services to meet those needs.

INNOVATIVE AND PROMISING PRACTICES

Chapter 1 of this annual report contains a description of the system the State Commission envisions for promoting school readiness throughout the state. The counties' annual reports depict the County Commission's role as one of coordinating local planning activities, leveraging Prop. 10 money to create opportunities and financial incentive for existing agencies and programs to support the school readiness vision, and establishing prudent fiscal management to allow for long-term program sustainability despite a declining revenue source. While circumstances and emphases vary from county to county, all program components of school readiness identified by the State Commission are in evidence, though in various stages of implementation.

Within the context of school readiness, a number of counties are initiating programs that are especially unique or innovative. In addition, many counties reported early implementation efforts that are commendable for their base in research and thus represent “best practices.” As identified by counties themselves, the list below describes selected innovative and promising practices that correspond to the program components of the school readiness system envisioned by the State Commission:

- High-quality childcare and learning centers
 - ❖ Picking up on a State Commission initiative to provide fiscal compensation for the training and retention of childcare/child development providers, most counties have adopted either a bonus program for providers who remain in their positions and/or training stipends for providers who complete formal education or continuing education in child development.
 - ❖ Expanding and upgrading existing childcare facilities is a feature of many County Commission strategic plans. The purpose served may be to help an existing program for preschoolers gain the capacity to

serve infants, or to upgrade outdoor environments to bring them into compliance with current playground standards, or to add age-appropriate furniture and equipment.

- ❖ **Innovative program:** The Santa Clara County Commission maximizes funding availability for childcare (thereby increasing local capacity to meet the demand for childcare) by “loaning” money for facility enhancements and allowing providers to “give it back” by offering in-kind services, such as free childcare slots.
- ❖ **Innovative program:** In Sonoma County, behavioral health professionals are helping childcare providers learn new techniques for working with children who have behavioral, temperamental, and/or developmental problems.

□ Family support and parenting education

- ❖ Family resource centers are receiving support from County Commissions throughout the state in an effort to expand the availability of quality Parent Education and to promote Family Support, through various distribution methods including the organization of family activities and the offering of structured learning experiences in which parents gain hands-on practice with new learned skills and techniques.
- ❖ **Innovative program:** Several counties identified “service areas” within their boundaries and have begun forming networks of services in support of children and families. Ventura County, for example, designated 11 local neighborhoods (“Neighborhoods for Learning”) in eight regions for purposes of designing and implementing school readiness programs that include high-quality preschool, Healthy Start, parent empowerment, family-friendly workplaces, and inter-generational connections.
- ❖ **Innovative program:** The Monterey County Commission established a state-of-the-art, multipurpose family resource center in a shopping center.

Services include health exams, immunizations, medical follow-up, and referrals. The center also provides licensed childcare and child development programming, plus on-site mental health services.

- ❖ **Innovative program:** The San Diego County Commission awarded grants to strengthen the capacity, skills, and viability of organizations created and maintained by parents.
- ❖ Many counties focused on outreach to remote populations or on improved communication with all families who are seeking information on child development. These efforts include creating websites, expanding resource and referral services, and collaborating with other agencies that serve children 0-5 and their families to broaden dissemination of materials created locally and at the state level. Making language-appropriate information available to non-English speaking families is a high priority for most County Commissions.
- ❖ **Innovative program:** The Fresno and Tulare County Commissions formed a partnership with Radio Bilingue to develop Spanish-language programming for socially and economically marginalized Latino families, including farm worker families.

□ Prenatal and early healthcare

- ❖ In accordance with an initiative promoted by the State Commission, many counties are funding and otherwise supporting oral health projects. Practitioners participate in collaborations with public health agencies and schools to extend the availability of screening for dental care needs from school-age children to preschoolers and their families. These efforts typically include referrals to treatment, as needed, and oral health education materials for parents.
- ❖ To a great extent, counties with small but widely dispersed populations are providing mobile healthcare resources (i.e., vans that serve as venues for such services as well-

- ❖ baby exams, basic lab testing, dental care, and treatment for acute illness).
- ❖ Several counties are now participating in an immunization registry to maintain confidential, computerized records of each child's immunizations.
- ❖ **Innovative program:** The Contra Costa County Commission targets pregnant and parenting women for a residential program of treatment for substance abuse that includes a therapeutic component for children.
- ☐ Quality home visitation
 - ❖ Many counties are striving toward "universal" home visitation, meaning available to all families with newborns (especially but not exclusively first-time parents), regardless of income. In many cases, multidisciplinary teams (e.g., registered nurse, mental health worker, child development specialist, social services representative) are providing parenting education and giving families information about family support services available in their community. The home visitors often promote breastfeeding and some assess a family's need for medical, rehabilitation, and/or mental health services. In many counties, it is the home visitor who disseminates the State Commission's Kit for New Parents.
 - ❖ **Innovative program:** In a Los Angeles County pilot program, home visitors include literacy training for families with children between 18 and 24 months. This program is designed to stimulate parent-child interaction, thereby enhancing the child's language development.
 - ❖ **Innovative program:** In Sonoma County, specially assigned "home visitors" reach out to homeless parents and provide parent counseling at places where parents work or at the childcare centers where their children are enrolled.
- ☐ Early literacy and family literacy
 - ❖ In many counties, commissions are cooperating with local libraries to expand literacy training. These collaborative efforts frequently support library minivans that offer not only reading materials but often literacy development activities, including storytelling and reading aloud.
 - ❖ **Innovative program:** In Madera County, trained Promotoras read aloud to children in pediatric waiting rooms. Promotoras are Spanish-speaking Latinas recruited from the local community to provide accurate, culturally appropriate education, health, and social service information at the community level. Physicians, during office visits, encourage parents to read to their children and then give the children age-appropriate books to take home.
 - ❖ **Innovative program:** A children's literature librarian in Siskiyou County visits family childcare homes and childcare centers to help providers improve their reading and storytelling skills.
- ☐ Smoking cessation
 - ❖ In addition to offering to help pregnant and postpartum women and other family members quit smoking, these efforts sometimes include training for obstetricians, pediatricians, and other healthcare and/or child development providers to help them improve screening for parents who smoke and refer smokers to treatment resources.
 - ❖ **Innovative program:** In Fresno County, STOP (Strengthening TObacco Prevention) service providers link their clients to culture- and age-appropriate agencies within the community in support of improving environments for children.

INTENDED RESULTS AND STRATEGIES

The State Commission reviewed the annual reports to determine whether there are observable trends among counties in their selection of intended results and strategies within four result areas:

- ☐ Improved systems to serve children and families
- ☐ Improved child health
- ☐ Improved child development
- ☐ Improved family functioning.

In submitting their individual annual reports to the State Commission, the County Commissions were asked to utilize a standard set of **Intended Results Codes (Appendix A)** and **Identified Strategies Codes (Appendix B)** for each program activity they funded. The utilization of the standard codes allows the State Commission to begin to collect data on Prop. 10-funded programs throughout the state in the pursuit of identifying best practices and common themes. The **Intended Results Codes** represent a more defined look at the four result areas shown above.

At this early stage in the implementation of Prop. 10, a count of intended results and strategies selected by all counties does not reveal significant trends in practice. As referenced earlier in this Annual Report, the State Commission, in partnership with the County Commissions has released a substantial Request for Proposal (RFP) for Statewide Data Collection and Evaluation. This RFP will provide for comprehensive data analysis starting in fiscal year 2002/03.

However, some commonalities did emerge. Although not every county had initiated program activities or expenditures in all four result areas by the end of 2000/01, nearly all counties (45, out of 48 counties that provided information for result areas) had begun addressing more than one. Overall, County Commissions reported addressing the strategic result areas as follows:

- ☐ 42 County Commissions (88 percent) are working to improve child development
- ☐ 41 County Commissions (85 percent) are working to improve child health
- ☐ 36 County Commissions (75 percent) are working to improve systems
- ☐ 34 County Commissions (71 percent) are working to improve family functioning.

A cross-analysis of the various programs implemented across the state shows that although Improving Child Development was the most commonly implemented result area, the most often cited program-level-specific results were related to Improved Child Health. This may indicate that although the overall goal of Improved Child Development is the predominant theme throughout the County Commissions, the most desired specific targeted results and the programs being implemented to meet them are related to Improved Child Health. This finding also reflects the overlapping nature of many goals within a collaborative system.

The top ten intended results selected by counties are shown in **Table 3.1** below. The number of counties selecting is shown in parentheses.

Table 3.1 – Top Ten Intended Results

CODE	INTENDED RESULT
S1	Increased accessibility of services/activities (36)
S4	Increased service integration (34)
F3	Parents are knowledgeable about child development and practice effective parenting skills (33)
S2	Improved service delivery (33)
C4	Children receive quality early care and education (ECE)/child care and early childhood education programs (33)
C3	Early care and education (ECE)/child care providers have increased supports & educational opportunities (32)
F2	Parents receive increased parent support services (32)
F1	Parents participate in parent education programs (31)
C6	Children enter kindergarten "ready for school" (31)
F11	Parents support their child's learning, healthy growth, and development (29)

The top ten strategies selected by counties are shown in **Table 3.2** at the top of the next page. The number of counties selecting is shown in parentheses.

Table 3.2 – Top Ten Strategies

CODE	STRATEGY
10	Increasing service capacity in underserved areas and/or among underserved populations (33)
66	Information dissemination (mailing, distribution of brochures, newsletters, resources) (32)
17	Developing programs and materials specifically developed for diverse populations (ethnic, cultural, special needs) (31)
11	Developing conveniently located service sites, co-location with other service providers and community-based organizations, or multi-disciplinary home-based services (31)
68	Outreach efforts (30)
56	Parenting classes (on topics such as infant care, nutrition, home safety, discipline, child development) (30)
39	Information and referral (30)
59	Provider training or professional development (29)
43	General parenting support (28)
02	Signing Memoranda of Understandings with multiple agencies and groups collaborating to provide integrated services (includes facilitating entry into the service system, coordinated service delivery, shared information, and non-duplication of efforts) (27)
13	Training to service providers regarding serving families and children with special needs (27)
37	Home visitation (27)
41	Health insurance enrollment/assistance (27)

FUNDING AND EXPENDITURES

During FY 2000/01, the 58 County Commissions received approximately \$503 million in Prop. 10 funds. Counties significantly expanded their programs during the 2000/2001 fiscal year by implementing or continuing direct-funded projects and grant projects, issuing requests for proposals, and entering into contracts. County Commissions reported expenditures and encumbrances of approximately \$513 million. This compares with approximately \$8 million spent during the prior fiscal year, when county activities focused on infrastructure development and initial strategic planning. As shown in **Figure 3.1** at the top of the next column, counties made

Figure 3.1 – County Revenues and Expenditures*

	Amount (in \$000's)
July 1, 2000 Balance	\$818,146
Revenues	570,931
Expenditures	76,473
<i>(from Activity Forms)</i>	
June 30, 2001 Balance	\$1,312,604
Encumbrances	436,096
Commitments/Set-Aside for Sustainability	876,508

* Summary fiscal information presented in this figure is based upon each county's annual report to the State Commission, not the county's audited financial statements.

additional funding commitments of approximately \$661 million by June 30, 2001, along with committing a substantial set-aside of funds for program sustainability in future years as Prop. 10 revenues decrease.

During FY 2000/01, counties reported spending 37 percent of all funding available to them through June 30, 2001. Reported County Commission commitments related to programs implemented subsequent to June 30, 2001, and to previously planned commitments represent an additional 40 percent of available funds, and program sustainability set-asides reflect an additional 23 percent, bringing total expenditures and commitments to 100 percent of funds available.

When reviewing the amount of Prop. 10 funding that was not spent or encumbered as of June 30, 2001, it is important to have the following information:

- There have been significant activities, including major commitments of funding that have occurred subsequent to July 1, 2001. Many of these activities are highlighted in the individual County Commission pages included within this report.
- Many of the shown balances are reserves for future-year funding of multi-year investments in program activities.
- Prop. 10 is a declining revenue source and therefore many County Commissions are setting aside prudent reserves to provide for sustainability of funded programs.

Reporting from the County Commissions shows that most County Commissions have fully committed or set aside for sustainability 100 percent of their funding.

Expenditure data submitted within the County Commission Annual Reports showed that expenditure levels varied somewhat by county population density as shown in **Figure 3.2** below.

Figure 3.2 – County Commission Expenditure Data*

Population Density (# of counties)	Expenditures as a Percent of Available Funds
Urban (12)	33%
Rural (26)	19%
Suburban (20)	18%

* FY 2000/01 expenditures and encumbrances. Available funds include balance forward.

Counties provided activity information for each funded project (or group of projects), identifying, among other information, the relationship of the project to each of the four result areas. Of the four result areas, counties most frequently chose child development when describing funded projects. As shown in **Figure 3.3** below, 38 percent of county expenditures were for improved child development.

Figure 3.3 – County Result Area Expenditures

Result Area	Expenditures (in \$000's)	Number of Strategies
<i>Improved Systems</i>	\$13,690	65
<i>Improved Child Health</i>	18,806	66
<i>Improved Child Development</i>	29,325	69
<i>Improved Family Functioning</i>	14,652	66
Total Expenditures (from Activity Forms)	\$76,473	

CHAPTER 4

COUNTY COMMISSION
INDIVIDUAL SUMMARIES

4. COUNTY COMMISSION INDIVIDUAL SUMMARIES

The profiles on the following pages summarize information provided by the counties in their annual reports. The exceptions include population and ethnicity statistics (from the 2000 Census), births (from the California Department of Health Services), and county Prop. 10 revenues (from the State Commission). Wherever relevant, one or more of the following footnotes appear adjacent to the fiscal information provided on county profiles:

- (1) Prop. 10 revenues reported by the county in its annual report do not agree with Prop. 10 disbursements recorded by the State Commission. The amount shown is the disbursement recorded by the State Commission.
- (2) Apparent math errors in summing reported revenues and expenditures have been corrected in the summary and in the two-page matrix in **Appendix C** to this report.
- (3) The county did not provide participation and expenditure information on its activity forms.

FINANCIAL AUDITS

All 58 counties submitted audited financial statements to the State Commission. All audits received unqualified opinions.

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Alameda County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	20,933	African-American	14.6%	Systems	Expenditures \$3,063,249
0 to 5 population (2000)	98,378	Asian	19.8	Child Health	\$2,534,221
		Latino	29.3	Child Development	\$1,555,592
		Native American	0.3	Family Functioning	\$2,835,475
		White	27.7	Total	\$9,988,537
		All others	8.3	* Excludes encumbrances	

Program Summary

The Alameda County Commission has named its strategic plan "Every Child Counts." The focus is on universal prevention and early intervention services for all families, with more intensive services targeted to higher risk populations (children with special needs, adolescent parents, and families at risk of entering the child welfare system). Under this umbrella, the Commission supported in 2000/01: (i) family support services that included visits to 2,392 families, (ii) early care and education services that included providing training stipends to 2,411 family child care and center-based infant and pre-school child care providers, (iii) community grants of \$2.7 million to 47 community agencies. "Spruce-Up for Kids" awarded mini-grants totaling \$251,100 to 121 child service facilities for site improvements and equipment, and (iv) outreach that included launching a website and conducting focus groups with parents and community members and information-sharing roundtables with members of local media. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Childcare fund. \$1.7 million fund overseen by a volunteer advisory board. Combined capital from public and private sources to award grants and loans to childcare providers for emergencies, quality and business management improvement, facility development, training, and special events.
- ☐ ECChange. An integrated web-based cross-agency information system that facilitates case management, continuity of care and informs outcome reporting. More than 97 percent of families consented to share information across agencies.
- ☐ Universal home visitation. Provided one to three home visits by public health nurses within 48 to 72 hours after delivery. Offered to all new parents, regardless of income (97 percent accepted). Program established now in three hospitals and will expand to all hospitals in coming years.
- ☐ Spruce-Up for Kids.

Fiscal ⁽¹⁾

July 1, 2000, Balance	\$32,906,871
Revenues:	
Prop. 10	\$20,186,910
Other State Prop. 10	1,232,910
Non-Prop. 10	1,020,556
Interest	<u>1,505,435</u>
Total Revenues	\$23,945,811
Expenses/Encumbrances	<u>\$14,312,854</u>
June 30, 2001, Balance	\$42,539,828
Funds Committed	\$40,704,459
Funds for Future Investments and Program Sustainability	\$1,835,369

CHILD DEVELOPMENT CORPS

Alameda County's professional incentive program that includes stipends based on educational levels of members and professional development support, including assistance in applying for the California Child Development permit and developing college courses designed for individuals who speak English as a second language. Paid stipends in 2000/01 to 2,400 childcare providers, thereby improving the quality of care available in the county and offering a financial incentive to remain in the profession.

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Alameda County Commission
(510) 667-7575

Alpine County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	15	African-American	1.6%	Systems	<u>Expenditures</u> \$43,558
0 to 5 population (2000)	61	Asian	0.0	Child Health	\$3,174
		Latino	18.0	Child Development	\$8,500
		Native American	27.9	Family Functioning	
		White	45.9	Total	\$55,232
		All others	6.6	* Excludes encumbrances	

Program Summary

Alpine County is located in the Central Sierra Nevada mountain range in the eastern part of the state. The county is comprised of 738.7 square miles, 96 percent of which is held in public ownership by the U.S. Forest Service. Therefore, opportunities for growth are particularly limited. With a population of 1,208 residents, Alpine County is the least populated county in California. There are no incorporated cities in Alpine County and communities are geographically dispersed between the east slope towns of Markleeville, Woodfords and Kirkwood and on the west slope, Bear Valley. The Central Sierra Nevada Mountains with 10,000 ft. passes separate the east slope from the west slope. Bear Valley averages 30 feet of snow per year and Kirkwood often receives 45 feet each year.

As one of the smallest counties in California, Alpine County faced unique challenges in developing its strategic plan. Some of the obstacles faced are: (i) ethnic issues, (ii) the rugged geography that separates the population centers into three distinct areas, (iii) rural isolation, (iv) inherent long-standing political and economic interests, (v) lack of agencies to take on projects and activities to enhance or supplement services to children, (vi) lack of community infrastructure, (vii) lack of facilities, (viii) lack of public transportation, (ix) limited access to higher education opportunities, (x) limited access to childcare, preschool, and (xi) lack of infant/toddler care.

Major accomplishments this past fiscal year include:

- ☐ Awarded the Alpine County Health and Human Services Health Department funding to provide an additional 16 hours per week for the Family Nurse Practitioner to serve children. This is the only health provider for children in the county.
- ☐ Prop. 10 collaborated with the school district to provide a Dental Van for all preschoolers and home care children. This provided dental screening, cleaning, fluoride treatments, and repairs for 24 children who otherwise would have had no dental screening.
- ☐ Fully funded a retention and compensation program for childcare providers who want to further their education in Early Childhood Education.
- ☐ Implemented the "Heads Up! Early Steps to Reading" program for providers and parents.
- ☐ Improved linkages between systems for children's services and programs.

(continued on next page)

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Alpine County Commission
(530) 694-1149

Alpine County

To address this county's specific challenges, the Alpine County Children and Families Commission has identified **seven goal areas** for the next two years, including objectives, activities, and desired outcomes:

- ☐ To provide transportation for families with children 0-5 to health and childcare services
- ☐ To enhance the quality and availability of services for children 0-5 at the Alpine County Department of Health and Human Services
- ☐ To create an incentive system for qualified individuals to enter into and remain in childcare careers, and to facilitate the licensing of a "Best Practice" infant care provider or center to meet the needs of parents in Alpine County
- ☐ To establish quality, comprehensive preschool programs for children in Alpine County
- ☐ To help in the development of a countywide, quality before- and after-school program to meet the needs of children 0-5
- ☐ To establish a facility/complex to house child and family programs providing comprehensive, quality services to families and children
- ☐ To strengthen families through education and support.

Amador County

Population		Ethnicity of Children 0-5		Result Area*
Total births (1998)	263	African-American	0.1%	<u>Expenditures</u>
0 to 5 population (2000)	1,478	Asian	0.9	Systems
		Latino	13.0	Child Health
		Native American	2.6	Child Development
		White	79.6	Family Functioning
		All others	3.8	Total
				* Excludes encumbrances

Program Summary

The Amador County Commission completed its strategic plan and initiated a funding process. The first areas for program development will be reduction and prevention of family violence and increasing the availability and quality of childcare. The Commission sponsored 12 six-to-ten-minute "Children & Families" television segments on TSPN, the Amador County station, and sponsored and hosted a presentation by an expert on early childhood brain development. More than 30 childcare providers, parents, and family violence reduction service providers attended. TSPN broadcast the presentation.

The Commission is challenged in making sure that its planned expenditures are adequately reflected. The Commission allocated its first funds in August 2001. Its current funding cycle results in the majority of funds getting allocated just after the start of the fiscal year. In addition, \$75,000 in family violence prevention funds has not yet been allocated because of a need for improved capacity/collaboration. The Commission will be spending approximately \$120,000 in program funding during July and August 2002. Most significantly, these funds will support efforts related to:

- ☐ School readiness sites (2)
- ☐ Child healthcare and safety
- ☐ Child care and development.

The Commission has identified the following innovative and promising practices:

- ☐ A Child Care Providers Association run for and by childcare providers. Key activities will include: (i) an interactive learning web site for childcare providers in rural, isolated regions, (ii) the development of a substitute providers pool, (iii) business management courses for childcare providers, (iv) a mentorship program for new providers, and (v) ongoing training and support around quality care.
- ☐ Mini-grants for childcare providers who extend their hours of operation. These mini-grants of up to \$3,000 have drawn a great deal of community interest and a number of innovative proposals from local providers. Funded proposals address the need for 24-hour care, weekend care, and special events/holiday care. Providers have requested funds to pay for stipends, beds, scholarships for children and their families, meals, and special evening activities.

Fiscal

July 1, 2000, Balance	\$455,866
Revenues:	
Prop. 10	\$253,625
Other State Prop. 10	114,473
Non-Prop. 10	0
Interest	<u>29,124</u>
Total Revenues	\$397,222
Expenses/Encumbrances	<u>\$74,581</u>
June 30, 2001, Balance	\$778,507
Funds Committed	\$722,000
Funds for Future Investments and Program Sustainability	\$56,507

REGIONAL ISSUES

Children and families with the greatest level of socioeconomic need in Amador County tend to live in isolated areas several miles from incorporated towns. For this reason, home visiting and alternative outreach services are core components of the Commission's strategic plan.

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Amador County Commission
(209) 223-6545

Butte County

Population		Ethnicity of Children 0-5		Result Area*
Total births (1998)	2,267	African-American	1.8%	<u>Expenditures</u>
0 to 5 population (2000)	11,637	Asian	5.1	Systems
		Latino	20.3	Child Health
		Native American	2.4	Child Development
		White	65.1	Family Functioning
		All others	5.3	Total
				* Excludes encumbrances

Program Summary

In June 2001, Butte County Children and Families Commission allocated \$977,000 for 30 mini-grants of up to \$50,000 each. Most included elements related to health, and the following ten had a major health focus:

- ☐ Short-term dental treatment for children with acute needs plus planning for a long-term strategy to address children's dental needs
- ☐ English and Spanish smoking cessation programs for parents
- ☐ Peer counselor training for mothers to offer breastfeeding support by phone, in groups, or one-to-one
- ☐ Transportation for teen mothers to increase access to health and mental health services, as well as providing child safety seats and education to reduce child injuries
- ☐ In-home registered nurse visits to provide lead-poisoning prevention instruction and installation of safety devices, such as latches and outlet covers, for reduction of child injuries
- ☐ An English-Spanish "pregnancy record" card, similar to an immunization card, to improve the continuity of prenatal care, and training providers in its use
- ☐ Augmenting California's New Parent Kit with local health resource information as determined through parent focus groups
- ☐ Planning a child obesity prevention and treatment clinic to operate in conjunction with Women, Infants, and Children (WIC)
- ☐ Increasing access to healthcare by recruiting providers and uninsured for the healthy families insurance program
- ☐ Planning a local immunization registry to link up with the state registry in development.

Fiscal ⁽¹⁾

July 1, 2000, Balance	\$3,370,650
Revenues:	
Prop. 10	\$2,186,201
Other State Prop. 10	6,790
Non-Prop. 10	0
Interest	<u>235,770</u>
Total Revenues	\$2,428,761
Expenses/Encumbrances	<u>\$1,053,191</u>
June 30, 2001, Balance	\$4,746,220
Funds Committed	\$3,831,745
Funds for Future Investments and Program Sustainability	\$914,475

HEALTH CARE ACCESS ISSUES

Pregnant women access prenatal care later than recommended; only one county in California has a higher rate of infant mortality. Children 0-5 frequently lack access to medical and dental care due to their families' lack of insurance or the scarcity of providers who will accept uninsured families. In April 1999, there were 40,600 Medi-Cal enrollees; 5,900 were children 0-5. California's Healthy Families program provides health insurance for families with income at or below 200 percent of the federal poverty level. In Butte County, 1,900 families have enrolled.

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Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Butte County Commission
(530) 538-6464

Butte County

Since July 1, 2001, the Commission allocated \$1.65 million per year for three years to fund 11 projects, including the following eight health-related projects:

- ☐ Training multi-disciplinary, multilingual clinicians in infant and toddler mental health
- ☐ Immunization registry implementation
- ☐ A visiting public health nurse program to increase pregnant women's earlier access to medical, dental, and mental health care
- ☐ Continuation of the children's obesity treatment program, with added elements of public awareness campaign and a nutrition education curriculum
- ☐ Training of community-based professionals in identification and referral for early intervention and provision of substance abuse treatment program for mothers
- ☐ A pediatric dental operatory to be located in a new tribal health center serving low-income families
- ☐ English-Spanish CPR and First Aid for parents of special needs children, grandparent caregivers, and daycare providers
- ☐ Continuation of in-home hazard evaluation, health and safety education, and safety product installation.

These contracts are due to begin January 1, 2002.

In addition to these new projects, Butte County Children and Families Commission committed substantial funds over the next two to four years to the State Commission's early care and education providers compensation/retention and school readiness matching fund initiatives. Lastly, funds are committed for the development of a Countywide integrated database system for children 0-5 and their families. This database will be used for resource and referral, evaluation, and the development of the Butte County children's annual report card showing verifiable results of Prop. 10.

Calaveras County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	288	African-American	0.7%	Systems	Expenditures \$5,440
0 to 5 population (2000)	1,791	Asian	0.7	Child Health	\$10,000
		Latino	11.3	Child Development	
		Native American	2.4	Family Functioning	
		White	80.2	Total	\$15,440
		All others	4.7	* Excludes encumbrances	

Program Summary

The Calaveras County Commission completed its strategic plan, which emphasizes community capacity building and service integration, and awarded grants to six agencies. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Calaveras C.A.N.! Developed a system of community action networks (CANs) to integrate countywide resources and build countywide capacity while at the same time identifying with and fostering community involvement. Anchored by a centralized network consisting of representatives from communities along with agencies and groups serving children. Serves as a focal point where collaboration on systems integration can occur. Also serves as the core to provide networking, resources, training, coordination, and support to the capacity-building efforts of the community CANs.
- ☐ Dental project. Extended screening services currently offered in schools to preschool children.

Since July 1, 2001, the Commission funded six additional programs for a total of \$234,107. These programs will offer services in the following areas:

- ☐ Childcare worker retention
- ☐ Parent support groups
- ☐ Violence prevention training
- ☐ A "Bridge" program for at-risk children preparing to enter kindergarten
- ☐ Home visitor training.

The Commission also is facilitating a workgroup to define an integrated home visit system for the county.

Fiscal ⁽²⁾

July 1, 2000, Balance	\$541,796
Revenues:	
Prop. 10	\$277,735
Other State Prop. 10	113,755
Non-Prop. 10	0
Interest	39,084
Total Revenues	\$430,574
Expenses/Encumbrances	\$85,164
June 30, 2001, Balance	\$887,206
Funds Committed	\$593,618
Funds for Future Investments and Program Sustainability	\$293,588

REGIONAL ISSUES

The county's natural resource-based industries (mining and logging) have declined precipitously. They are being replaced by tourism and wineries – industries that are growing but characterized by low wages and seasonal employment. Many families, while not welfare-eligible, qualify as "working poor" and have unmet needs for childcare, family support, and healthcare. Isolation, a lack of decentralized services, and lack of information about available services also contribute to these needs.

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Calaveras County Commission
(209) 754-1470

Colusa County

Population		Ethnicity of Children 0-5		Result Area*
Total births (1998)	314	African-American	0.4%	<u>Expenditures</u>
0 to 5 population (2000)	1,517	Asian	0.7	Systems
		Latino	64.4	Child Health
		Native American	2.4	Child Development
		White	30.4	Family Functioning
		All others	1.7	Total
				* Excludes encumbrances

Program Summary

The Colusa County Commission completed its strategic plan and awarded nearly \$420,000 in grants to eight agencies. During FY 2001/02, the Commission will release funds to establish the following **innovative and promising practices** integral to the county's overall program:

- ❑ Helping Us Get Started (HUGS). The Commission awarded \$89,000 for a new program through the Colusa County Health Department. This new bilingual program incorporates an intensive home visiting component targeting first-time single parents. HUGS promotes health, educational, and employment goals for long-term life choice decisions. HUGS has implemented the distribution of Kits for New Parents as part of the home visitation program.
- ❑ "Book Buggy". A new tri-county literacy van program is bringing family literacy and health screening to the remote areas of Colusa County where there is little or no access to related services. Transportation barriers make access to available services impossible for families living in those areas of the county. The Colusa County Library received \$20,000 to assist with implementing this literacy program in Colusa County.
- ❑ Replacement of playground equipment. These playgrounds represent the only community park in the three areas, and offers a safe recreation environment where alcohol and tobacco products are prohibited. The playgrounds now include play structures appropriate for all children 0-5.
- ❑ Mandated Reporter Training and Assault Prevention Training. Colusa County Child Assault Prevention Council established a program to offer countywide mandated reporter training and assault prevention training, staffed by a year-round coordinator.
- ❑ Grants to home childcare providers. The County Commission announced the release of \$50,000 for a first round of mini-grant funding targeting in home childcare providers, and included bilingual technical assistance and training to encourage providers to seek other sources to leverage Commission funds.
- ❑ Development of a school readiness task force. With \$50,000 in implementation and planning funds from the State Commission, this will enable the Commission to apply for the school readiness initiative to promote a school readiness program in the county.

Fiscal (1) (3)

July 1, 2000, Balance	\$462,853
Revenues:	
Prop. 10	\$302,808
Other State Prop. 10	112,108
Non-Prop. 10	0
Interest	<u>31,506</u>
Total Revenues	\$446,422
Expenses/Encumbrances	<u>\$80,884</u>
June 30, 2001, Balance	\$828,391
Funds Committed	\$828,391
Funds for Future Investments and Program Sustainability	\$0

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Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Colusa County Commission
(530) 473-3927

Colusa County

- CARES. The Commission partnered with Colusa County Office of Education/Children's Services to apply for retention incentives matching funds and was awarded \$85,067. The Commission awarded \$201,000 to Children's Services to create "Family Start," which offers training stipends for childcare providers to increase retention and recruitment of providers, and supports a multidisciplinary home visiting team. The team will assist with distribution of the Kit for New Parents through the home visiting program, patterned after the Head Start program. Eligibility for "Family Start" is based on risk factors, not income guidelines, and will serve families who do not qualify for Head Start.

Contra Costa County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	12,506	African-American	10.1%	Systems	<u>Expenditures</u>
0 to 5 population (2000)	66,128	Asian	8.9	Child Health	
		Latino	28.0	Child Development	\$2,500,000
		Native American	0.3	Family Functioning	
		White	45.1	Total	\$2,500,000
		All others	7.6	* Excludes encumbrances	

Program Summary

The Contra Costa Commission identified four strategic emphasis areas:

- ☐ Children are ready and eager to learn
- ☐ Children live in safe nurturing families and communities
- ☐ Children grow up healthy
- ☐ Services for families are part of an integrated systems.

Twelve priority strategies were identified for implementation. The Commission is developing a comprehensive long term evaluation that includes an Internet-based outcomes data collection system. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Substance abuse. Services are targeted to pregnant and parenting women and include residential treatment, a comprehensive therapeutic children's program, and aftercare to support families in transition from residential to outpatient services.
- ☐ Early childhood mental health. A comprehensive early childhood mental health approach will promote a seamless system of effective early screening, identification, referral, and treatment for children exhibiting or at-risk of social/emotional/behavioral and developmental impairments. This system will promote cost-effective activities and programs that enhance local capacity and improve service delivery.
- ☐ Community clusters approach. Local community level interconnected system of home visitation and family resource and learning centers will be developed. A coordinated and collaborative home visitation system for prenatal, first-time, and multi-risk factor families will be developed and have a direct connection to family resource and learning centers based in the local community.

Fiscal

July 1, 2000, Balance	\$17,555,512
Revenues:	
Prop. 10	\$12,060,263
Other State Prop. 10	284,375
Non-Prop. 10	80,000
Interest	<u>1,320,133</u>
Total Revenues	\$13,744,771
Expenses/Encumbrances	<u>\$5,803,319</u>
June 30, 2001, Balance	\$25,496,964
Funds Committed	\$25,496,964
Funds for Future Investments and Program Sustainability	\$0

SPECIAL NEEDS

The Commission has identified "priority neighborhoods" – communities with disproportionate needs for services stemming from isolation by virtue of culture, language, distance from services, lack of community safety, poverty, low school success rates, and various child health and welfare factors.

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Contra Costa County Commission
(925) 335-9991

Del Norte County

Population		Ethnicity of Children 0-5		Result Area*
Total births (1998)	316	African-American	0.7%	<u>Expenditures</u>
0 to 5 population (2000)	1,525	Asian	3.1	Systems
		Latino	19.3	Child Health
		Native American	9.7	Child Development
		White	59.8	Family Functioning
		All others	7.4	Total
				* Excludes encumbrances

Program Summary

The County Commission took the lead in assisting the Library District with its LLABS (Library, Literacy, and Books Services) grant application. Funded by the State Children and Families Commission, through the State Library, this grant awarded a mobile learning unit to eligible counties, for the purpose of providing services to hard-to-reach families.

There is one library, in downtown Crescent City. There are no branch libraries or library services in the outlying areas of Gasquet, Fort Dick, Smith River, or Klamath. *Children Now* (1999) rated library services to the county's young children as non-existent (56th out of 58 California counties).

The County Commission committed two years of funding up front and volunteered its newly hired staff to write the grant. When the grant was approved, the Commission asked staff to approach other agencies and raise additional money. The effort, which took half the year, was successful, and the partnerships now include:

- ☐ The Children and Families Commission
- ☐ The Del Norte Healthcare District
- ☐ Del Norte County
- ☐ AmeriCorps
- ☐ The Del Norte School District
- ☐ The Child Care Council (the I&R)
- ☐ Rural Human Services
- ☐ Northcoast Children's Services (Head Start).

Named ***The Wonder Bus***, this wonderful resource will begin its route through the community on February 1, 2002. It will travel, over a two-week period, to 29 preschools and community centers. It will visit the outlying areas of Gasquet, Smith River, and Klamath. The Wonder Bus will carry books, puppets, educational games, parenting materials, resource and referral information, and a community calendar of family events. The Coordinator and two AmeriCorps members will be trained Certified Applicant Assistants under the Healthy Families Insurance Program. The collaborative will sponsor four special "health and safety" workshops for the children and parents over the course of the year, focusing on oral health and care of teeth, healthy nutrition, child walking safety, and the effects of secondhand smoke on children.

Fiscal

July 1, 2000, Balance	\$538,548
Revenues:	
Prop. 10	\$304,738
Other State Prop. 10	111,600
Non-Prop. 10	2,569
Interest	<u>27,407</u>
Total Revenues	\$446,314
Expenses/Encumbrances	<u>\$113,678</u>
June 30, 2001, Balance	\$871,184
Funds Committed	\$480,000
Funds for Future Investments and Program Sustainability	\$391,184

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Del Norte County Commission
(707) 464-7290

El Dorado County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	1,677	African-American	0.5%	Systems	Expenditures \$250,650
0 to 5 population (2000)	8,946	Asian	2.0	Child Health	\$224,639
		Latino	17.2	Child Development	\$175,695
		Native American	0.9	Family Functioning	\$218,312
		White	75.0	Total	\$869,296
		All others	4.4	* Excludes encumbrances	

Program Summary

The El Dorado County Commission funded 28 direct service grants (\$25,000 over multiple years) and mini-grants (under \$25,000 for one year) in the areas of child health, school readiness, strong families, and service integration. The funds are supporting (i) building upgrades and additional capacity for childcare programs, and (ii) additional services for pregnant women and young children. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Facility upgrades. Awarded mini-grants to increase building capacity for early care homes, increase capacity in public and private centers to serve infants, and upgrade outside environments to be in compliance with current playground standards.
- ☐ Mental health. Expanded home visiting program to rural, isolated parts of county.
- ☐ Working poor pilot program. Initiated program to pay childcare costs for families defined as "working poor."

Since July 2001, the Commission has been developing several innovative projects, including:

- ☐ CARES. This countywide program, originally funded by the County Commission through a direct service grant, was approved for a state match from the State Commission. The program has been highly successful, with providers requesting expansion. The county serves 150 providers, and has a waiting list. The County Commission and partners are developing a long-term plan to increase the number of providers and incorporate a program that will include accreditation for both family childcare, licensed exempt, and center-based providers. The estimated cost of this project is \$250,000 in stipends for providers (additional 50 providers for a two-year period), \$300,000 in accreditation (20 family child care homes, 15 center-based programs, and allocation for 40 licensed exempt providers).
- ☐ Support to Families for Child Care Fees. Originally listed as a "Working Poor Pilot Program," this project is highly successful, and the Commission expanded the project to other parts of the county. The Commission provided an additional \$98,951, the goal being to provide this service countywide. The program provides a portion of the cost of childcare fees for families that are over 75 percent of the state median income levels.

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Audit Findings

The opinion of the independent auditor reflects no material exceptions.

El Dorado County Commission
(530) 672-8298

El Dorado County

- ❑ Third Request for Proposals (RFP). The RFP will concentrate on diverse services to families with special needs, innovative projects that can be utilized countywide, and increased capacity building for mental health services. The allocation for this project is \$935,306.
- ❑ Application for Phase I of the School Readiness program. Allocation of local funds for this project is \$125,000 for the first year, and will continue at this level for four years, along with the state match. The school readiness effort will be a countywide effort.

The Commission will solicit original projects from community members based on community need and data gathered through the first report from the Evaluation Company (Harder + Company). This project will identify gaps in services and or areas that are not addressed as identified by the Strategic Plan result areas. Allocation for this project is \$460,000, and will be delivered in RFP format. This will be a countywide project.

Fresno County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	14,363	African-American	5.5%	Systems	Expenditures \$315,133
0 to 5 population (2000)	67,827	Asian	7.6	Child Health	\$182,059
		Latino	58.2	Child Development	\$211,899
		Native American	0.6	Family Functioning	\$474,683
		White	24.3	Total	\$1,183,774
		All others	3.8	* Excludes encumbrances	

Program Summary

The Fresno County Commission has named its strategic direction: "Putting Children First." In April 2001, the Commission awarded approximately \$14 million to support children and family centers, home visitation, parent support programs, and transportation. The Commission also implemented a mini-grants program, awarding \$150,000 in one-time grants to service providers and in-home childcare providers. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Immunization registry. Linked urban and rural immunization providers in Fresno County to the Central Valley Immunization Information System to maintain confidential computerized records of each child's immunizations.
- ☐ Radio Bilingue. In partnership with local Prop. 10 service providers and parents, Radio Bilingue developed Spanish-language programming for socially and economically marginalized Latino families. The broadcasts address the importance of early childhood development and effective parenting techniques.
- ☐ STOP. Service providers in strengthening tobacco prevention (STOP) received smoking cessation technical assistance/training and linked their clients to culture- and age-appropriate agencies within the community.

Fiscal (1) (2)

July 1, 2000, Balance	\$21,173,027
Revenues:	
Prop. 10	\$13,851,077
Other State Prop. 10	0
Non-Prop. 10	619
Interest	1,326,710
Total Revenues	\$15,178,406
Expenses/Encumbrances	\$14,437,599
June 30, 2001, Balance	\$21,913,834
Funds Committed	\$21,120,074
Funds for Future Investments and Program Sustainability	\$793,760

MULTICULTURAL PROGRAMMING

Rooted in traditions of inter-generational transfer of knowledge, the *Abuelitas y Mamacitas* program hires Abuelitas (grandmothers) from the rural, migrant population in West Fresno County to provide culturally competent, native language children's services to Mamacitas (new mothers) in farm worker communities. The program focuses on children's health and school readiness. Radio Bilingue provides radio outreach, including a call-in show, to stimulate dialogue on parenting.

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Fresno County Commission
(559) 241-6515

Glenn County

Population		Ethnicity of Children 0-5		Result Area*
Total births (1998)	380	African-American	0.4%	<u>Expenditures</u>
0 to 5 population (2000)	1,992	Asian	3.7	Systems
		Latino	46.9	Child Health
		Native American	1.9	Child Development
		White	44.5	Family Functioning
		All others	2.6	Total
				* Excludes encumbrances

Program Summary

The Glenn County Commission completed its strategic plan and has funded five programs to date directed toward benefiting young children and their families. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ ESL/adult education. Provided childcare for parents who are monolingual in Spanish or Hmong and wish to learn English as a second language (ESL).
- ☐ In-home parenting education. Identified potentially at-risk families at delivery in regional hospitals and provides in-home parenting classes, mental health assessments, and supportive services.
- ☐ Promotion of breastfeeding. Provided continuing education on lactation for healthcare professionals and educators who are likely to come into contact with pregnant women.
- ☐ Fire safety. Awarded \$2,500 to Willows Fire Department to teach fire safety to preschoolers.

Fiscal

July 1, 2000, Balance	\$675,791
Revenues:	
Prop. 10	\$366,457
Other State Prop. 10	108,188
Non-Prop. 10	0
Interest	<u>41,275</u>
Total Revenues	\$515,920
Expenses/Encumbrances	<u>\$116,044</u>
June 30, 2001, Balance	\$1,075,667
Funds Committed	\$762,626
Funds for Future Investments and Program Sustainability	\$313,041

CARES

Glenn County's retention incentives program offers stipends to childcare workers to continue their professional education and, where applicable, to become licensed childcare providers. The program recruits and promotes retention of childcare workers, while at the same time improving the quality of care they provide.

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Glenn County Commission
(530) 934-6885

Humboldt County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	1,457	African-American	1.1%	Systems	Expenditures \$2,000
0 to 5 population (2000)	7,125	Asian	2.0	Child Health	\$2,401
		Latino	13.3	Child Development	\$1,936
		Native American	8.6	Family Functioning	
		White	67.8	Total	\$6,337
		All others	7.2	* Excludes encumbrances	

Program Summary

The Humboldt Commission completed its strategic plan, identifying as priorities: (i) development of family resource centers, (ii) child health, and (iii) retention and training of childcare providers. The Commission awarded mini-grants (up to \$2,000 each) to improve childcare facilities, provide in-service training for preschool and kindergarten teachers, purchase infant car seats, provide parenting classes for low-income parents, and support a Latino family cultural festival. In addition, the Commission awarded larger grants (up to \$25,000) to improve outside environments at childcare facilities, expand dental care services, add capacity to an early childhood education program, fund parenting classes for Native Americans, and expand the availability of WIC to families in outlying, isolated areas. The Commission identified the following **innovative and promising practice** as integral to the development of Family Resource Centers:

- ❑ Strategies. The Commission received consulting services from *Strategies* (funded by the State Office of Child Abuse Prevention) to help build a network of family resource centers in Humboldt County. The Commission continues to receive monthly consulting services from *Strategies* to facilitate Phase I—planning for family resource centers in six diverse communities in Humboldt County for FY 2001/02.

Programs and projects funded for FY 2001/02 include the following:

- ❑ Food For People, Inc. Funding (\$14,000) was provided for the Food Stamp Access Project will improve access to food stamp benefits through a series of outreach and education activities targeting pregnant mothers and families of children 0-5.
- ❑ Humboldt Community Switchboard. Funding (\$25,000) was provided to enhance the Humboldt Community Switchboard's website, providing specialized information and referral services to families with children 0-5 and their service providers. Parents and service providers will have a central place to connect (bulletin boards), website links, e-mail links, a chat room moderated by a pediatrician, health articles, and a resource database.
- ❑ Humboldt County Foster Parent Association. Funding (\$15,000) was provided for child care of children 0-5 whose caregivers are attending classes and support groups at the Foster Family Resource Center. These funds also will be used to better and more adequately furnish the

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Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Humboldt County Commission
(707) 445-6210

Humboldt County

childcare room. The Foster Family Resource Center provides a centralized location for foster and kinship care providers and those who work with them throughout Humboldt County.

- ❑ Eureka City School. Funding (\$28,814) was provided for the Teen Parent Center at Eureka High School. The Center will become licensed to accept staff and community babies, as well as teen parents from other high schools or community schools in the area. Expanding the service beyond Eureka High teens addresses a community need for increased infant and toddler care. Funding will be used to assist through the first year of licensing, advertising, and securing community families in need of care. The program is expected to sustain itself beyond the first year of funding. Licensing will ensure a high quality of care to more families in Eureka.
- ❑ Redwood Community Action Agency. Funding (\$50,000) will be used to create and furnish the Children's Space specifically designed for the needs of young children 0-5 in the Multiple Assistance Center (MAC). The MAC is currently Humboldt County's highest prioritized homeless project, receiving broad-based support from government, public, private, nonprofit, and community sectors. The MAC is designed to provide safe housing and intensive case management to individuals and families as they move from crisis towards self-sufficiency. It is estimated that 20-30 preschool aged children will be residents at any given time.
- ❑ Department of Health & Human Service, Mental Health Branch. Funding (\$52,000) was provided to assist the County in implementing the Infant-Preschool-Family Mental Health Initiative. Funds received by the Department of Health and Human Services/Mental Health Branch, Children, Youth and Families Services will be for the position of a Case Manager to enhance the initial services proposed for mental health treatment for children 0-5. A Case Manager is essential for helping families link to community services to better address their young child's needs.
- ❑ Open Door Community Health Centers. Funding (\$120,000) will help Open Door Community Health Centers expand dental services and open a dental clinic in Eureka. The new dental clinic will have space available for a pediatric and a prenatal section. Dentists trained in pediatric dentistry are available to serve the Commission's target population. The pediatric space will consist of two areas, with the interior set up specifically for small patients, including pediatric dental chairs and a space to examine infants. To encourage dental visits during pregnancy, a prenatal area will be available. In addition to dental care during pregnancy, the prenatal facility will be set up with video capabilities and educational tools and materials for in-services. There will be adequate space in the waiting area for children to move around and play, with a dental education video system aimed at providing parents with information about dental health and the development of teeth, as well as teaching children how to care for their teeth.

Imperial County

Population		Ethnicity of Children 0-5		Result Area*
Total births (1998)	2,500	African-American	1.4%	<u>Expenditures</u>
0 to 5 population (2000)	10,902	Asian	1.5	Systems
		Latino	82.8	Child Health
		Native American	1.4	Child Development
		White	11.7	Family Functioning
		All others	1.2	Total
				* Excludes encumbrances

Program Summary

The Imperial County Commission completed its strategic plan and awarded contracts for projects that meet goals and objectives related to service integration and increasing access to services for children and families with critical needs related to the diverse regions of the entire county. Coordination with two local hospitals, Women, Infants, and Children (WIC), and the adolescent family life program will enable the Commission to maximize dissemination of the Kit for New Parents.

MULTICULTURAL PROGRAMMING

The Commission is subcontracting with Promotoras (a group of volunteer Hispanic women) to communicate with populations that reside in communities that are socially and/or geographically isolated. The Promotoras help hard-to-reach families better their lives through education and utilization of service provision.

Fiscal

July 1, 2000, Balance	\$3,731,972
Revenues:	
Prop. 10	\$2,410,895
Other State Prop. 10	0
Non-Prop. 10	0
Interest	<u>239,441</u>
Total Revenues	\$2,650,336
Expenses/Encumbrances	<u>\$412,552</u>
June 30, 2001, Balance	\$5,969,756
Funds Committed	\$2,666,198
Funds for Future Investments and Program Sustainability	\$3,303,558

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Imperial County Commission
(760) 482-4474

Inyo County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	201	African-American	0.1%	Systems	Expenditures \$26,804
0 to 5 population (2000)	961	Asian	0.7	Child Health	\$6,158
		Latino	28.4	Child Development	\$23,157
		Native American	12.6	Family Functioning	\$21,136
		White	52.3	Total	\$77,255
		All others	5.9	* Excludes encumbrances	

Program Summary

The Inyo County Commission completed its strategic plan, placing priority on (i) community advocates, and (ii) childcare expansion and enhancement. The Commission has awarded funds to five organizations to provide: outreach, training, and education to childcare providers and parents; enhanced childcare services; support and resources for parents of disabled four- and five-year-olds; babysitting skills clinics for youth and non-licensed caregivers; and a family advocate in each community to help parents gain access to the services their children need. The Commission is participating in a four-county evaluation partnership to develop a common evaluation system that can be tailored to each county while at the same time facilitating cross-county comparisons. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Capacity-building. Project REACH (resources, education, advocacy, community, health) recruited community advocacy partners in nine service areas to build networks that will increase community capacity to support children and families.
- ☐ Quality and outreach. Made quality improvements and encouraged start-up and expansion of childcare and child development services. Includes mobile lending library that offers bilingual materials.
- ☐ Family resource center. Expanded services to families of children 0-5 with disabilities and special needs.
- ☐ Toys and materials. Supported purchase of educational toys, art supplies, and reading readiness materials to enhance child development activities in family childcare settings.
- ☐ Childcare education for nonprofessionals. Provided training for older siblings, grandparents, other extended family members, friends, and/or neighbors in techniques of caring for infants and small children. Survey of local teens showed that 80 percent participate casually in providing care for siblings, relatives, or neighbors.

DISABILITY AWARENESS

The Commission helped to coordinate a puppet show performance for preschoolers. "Kids on the Block" was held during Special Education Week and focused on dealing with kids who may look different but also share many qualities and interests with their peers. More than 200 preschoolers attended the four performances.

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Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Inyo County Commission
(760) 872-0925

Inyo County

The \$75,182 in funds for future investments and program sustainability at the end of FY 2000/01 has been targeted to increase staffing and outreach efforts to play a significant role in helping community-based organizations develop the skills and tools to better serve the children of Inyo County.

Kern County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	11,521	African-American	5.7%	Systems	Expenditures \$619,449
0 to 5 population (2000)	55,707	Asian	2.5	Child Health	\$881,621
		Latino	53.7	Child Development	\$982,389
		Native American	0.7	Family Functioning	\$1,252,027
		White	34.2	Total	\$3,735,486
		All others	3.2	* Excludes encumbrances	

Program Summary

The Kern County Commission has allocated more than \$12 million to 51 projects sponsored by 46 different organizations. More than \$6 million has been allocated in second-year funding. Kern County participates in two major collaborations: (i) as the lead agency in the State Commission's Central Valley Farm Worker Project to target the needs of children in farm worker families, and (ii) the Foundation Consortium's Results for Children Initiative. In addition, the Commission is participating in a four-county evaluation partnership to develop a common evaluation system that can be tailored to each county while at the same time facilitating cross-county comparisons. The Commission identified the following **innovative and promising practices** as integral to its overall program:

☐ Childcare health consultancy.

Linked existing county, school, health and welfare, home visiting, and community outreach programs and extended these services to children 0-5 in childcare settings.

☐ Case management for pregnant and parenting teens.

Based on best practices models for home visiting, reduced caseload from 40 to 30 teen families per case manager to allow for more frequent contacts between case managers, teen clients, and their children.

☐ Dental health network.

Collaborated with other dental projects to ensure that duplication of services is minimized and resources are maximized. In addition, this program brings the education and treatment to the families where they live, by going to the childcare and school sites. This offers treatment in a convenient, familiar location to minimize inconvenience, transportation barriers, and fear. The program also works with families of children who need additional referrals to ensure that they are cared for by a culturally competent provider at a site convenient to the parent, providing transportation if needed.

☐ Breastfeeding promotion.

Trained volunteers to staff a "comfort line" that breastfeeding mothers can call to receive ongoing support, education, and assistance to increase their chance of success at breastfeeding, as well as prolonging the length of time a child is breast-fed.

Fiscal

July 1, 2000, Balance	\$17,708,231
Revenues:	
Prop. 10	\$11,110,373
Other State Prop. 10	49,350
Non-Prop. 10	0
Interest	1,217,115
Total Revenues	\$12,376,838
Expenses/Encumbrances	\$5,133,141
June 30, 2001, Balance	\$24,951,928
Funds Committed	\$12,556,555
Funds for Future Investments and Program Sustainability	\$12,395,373

RESULTS FOR CHILDREN

Kern is one of four counties (along with Orange, San Diego, and Santa Barbara) to participate in the Foundation Consortium's Results for Children Initiative. These counties are employing the principles of results-based accountability and inclusive governance in their implementation of Prop. 10. When completed, the project is expected to serve as a model for similar programs at both state and national levels.

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Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Kern County Commission
(661) 328-8888

Kern County

- ☐ March of Dimes program. Collaborated with a Spanish-language radio station to offer radio programs in Spanish on topics related to children's health and well-being. Local agencies offering more topic-specific support are referenced with contact information during these programs to further assist families.
- ☐ Training. Sponsored a seminar on leading causes of infant mortality, featuring a nationally renowned speaker. Those trained included physicians, nurses, and other allied health professionals.

Kings County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	2,164	African-American	5.1%	Systems	Expenditures \$95,861
0 to 5 population (2000)	10,437	Asian	2.4	Child Health	\$43,415
		Latino	56.7	Child Development	\$375,016
		Native American	1.4	Family Functioning	\$181,000
		White	30.0	Total	\$695,292
		All others	4.4	* Excludes encumbrances	

Program Summary

The primary component of the Kings County Commission's strategic plan is to establish a culturally and ethnically appropriate family resource center in every community. This program emphasis stems from the importance the Commission places on developing the capacity to serve all children 0-5 and their families. The Commission allocated approximately \$733,000 in grants to expand or enhance existing services such as case management and substance abuse counseling for parenting teens, parent education, resources for special needs children, immunizations, children's advocacy related to domestic violence and homelessness, and transportation. Kings County is participating in a four-county evaluation partnership to develop a common evaluation system that can be tailored to each county while at the same time facilitating cross-county comparisons. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ New resources for families with young children. Funding for family resource centers allowed these agencies to focus on programs and activities that support early child development.

Fiscal ⁽¹⁾

July 1, 2000, Balance	\$2,903,752
Revenues:	
Prop. 10	\$2,086,872
Other State Prop. 10	8,760
Non-Prop. 10	0
Interest	211,088
Total Revenues	\$2,306,720
Expenses/Encumbrances	\$940,024
June 30, 2001, Balance	\$4,270,448
Funds Committed	\$4,270,448
Funds for Future Investments and Program Sustainability	\$0

EXPANDED CHILDCARE

Prop. 10 money funded the start-up of a new child development center in Hanford, expanding center-based quality care in the community and becoming the first center in Hanford to offer nontraditional hours of operation. In addition, center staff are multicultural and multilingual.

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Kings County Commission
(559) 585-0814

Lake County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	566	African-American	1.7%	Systems	Expenditures \$3,220
0 to 5 population (2000)	3,074	Asian	0.5	Child Health	
		Latino	22.0	Child Development	\$326
		Native American	3.9	Family Functioning	\$1,788
		White	67.4	Total	\$5,334
		All others	4.5	* Excludes encumbrances	

Program Summary

The Lake County Commission's highest funding priority is to improve access to services. Accordingly, the Commission has begun funding: (i) a linkages project to improve coordination of services for special needs children in home day care, (ii) childcare and foster care on Indian rancherias, and (iii) transportation to improve families' access to services. The Commission also provided mini-grants to centers to purchase equipment as well as expand capacity. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Smoking cessation. Newly funded smoking cessation program, using the patch, showed promise among women currently enrolled at a Drug Abuse Alternative Center focused on pre- and perinatal service population. Commission grant also supported addition of a part-time therapist to day treatment at the drug abuse alternative center to lead therapeutic support groups, provide parent education classes, and offer training in child development activities.

- ☐ Family Service Center (FSC). To further collaboration in Clearlake, the most densely populated area of Lake County, the Commission allocated \$250,000 in first-year funding cycle to build a collaborative network of co-located services. Examples of services include home visitation, nutrition, nursing, Women, Infants, and Children (WIC), child development, parent education/support, Child Protective Services (CPS), law enforcement, grief counseling, mental health, and legal advocacy. It is the intent of the joint governance partnership to utilize Prop. 10 and other resources as matching funds for capital purchase of the Family Service Center facility. This innovation will contribute to a long-term program sustainability for children 0-5 within the community.
- ☐ School readiness. A Promising Practice for our Strategic Plan is to utilize the School Readiness Initiative as the integrating theme among our three major goals. The School Readiness initiative will coordinate services among the Clearlake Family Service Center, the schools, health services, and other community organizations to support and sustain a network of services for pregnant women and children 0-5.

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Fiscal ⁽¹⁾ ⁽²⁾

July 1, 2000, Balance	\$817,740
Revenues:	
Prop. 10	\$545,823
Other State Prop. 10	98,447
Non-Prop. 10	0
Interest	61,379
Total Revenues	\$705,649
Expenses/Encumbrances	\$196,347
June 30, 2001, Balance	\$1,327,042
Funds Committed	\$417,874
Funds for Future Investments and Program Sustainability	\$909,168

ACCESSTHROUGH COLLABORATION

Lake County's ultimate goal is to create a truly integrated service delivery system that removes as many barriers as possible between available services and the people who need them. Improving access to services through collaboration is the theme of the Commission's efforts because, lacking cooperation among community agencies and organizations, available funds will never be sufficient to do all that needs to be done.

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Lake County Commission
(707) 263-6169

Lake County

Since July 1, 2001, Lake County has additionally encumbered the following funds:

<input type="checkbox"/> Family support center	\$250,000
<input type="checkbox"/> Drug abuse alternative center	58,000
<input type="checkbox"/> Easter Seals (children with special needs)	32,000
<input type="checkbox"/> Retention incentives for childcare and development providers	100,735
<input type="checkbox"/> Mini-grants	<u>50,000</u>
Total	\$490,735

Lassen County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	294	African-American	1.2%	Systems	Expenditures \$90,000
0 to 5 population (2000)	1,679	Asian	0.5	Child Health	\$9,978
		Latino	15.4	Child Development	\$28,584
		Native American	4.2	Family Functioning	
		White	73.4	Total	\$128,562
		All others	5.3	* Excludes encumbrances	

Program Summary

The Lassen County Commission identified as its priorities improving children's oral health and increasing the availability of quality affordable childcare services and preschools where none currently exists. To stimulate community participation, the Commission awarded mini-grants up to \$10,000 for (i) providing educational materials and age-appropriate equipment for preschools, (ii) purchase children's books and computer software suitable for children 0-5 for the Susanville Library District, and (iii) support of a midwifery project. The Commission awarded a full grant to support a community planning and advisory council to explore development of family resource centers throughout the county. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Oral health summit. Convened more than 40 oral health and child development professionals from four geographically isolated counties to frame action plan for improving oral health and access to dental care for children 0-5 and their families.

- ☐ Doula. Provided early intervention services and midwifery, based on studies that show when a Doula is present at birth, fewer interventions and better outcomes ensue for the baby. Doula is Greek for "in service of" and refers to a woman experienced in childbirth who "mothers the mother" by providing continuous physical, emotional, and informational support before, during, and just after childbirth.

Fiscal ⁽¹⁾ ⁽²⁾

July 1, 2000, Balance	\$484,412
Revenues:	
Prop. 10	\$283,522
Other State Prop. 10	132,808
Non-Prop. 10	2,707
Interest	32,817
Total Revenues	\$451,854
Expenses/Encumbrances	\$252,088
June 30, 2001, Balance	\$684,178
Funds Committed	\$523,000
Funds for Future Investments and Program Sustainability	\$161,178

REMOTE AND ISOLATED

Lassen County covers 4,547 square miles, making it one of California's largest counties in area. Yet, with only about 25,000 people (about 1,700 of whom are children 0-5), it is one of the smallest counties in population. About 30 percent of all residents live in Susanville, the only incorporated city (by contrast, more than 90 percent of Californians statewide live in urban areas), and the majority of services are located there. In short, families in Lassen County tend to be socially isolated by virtue of living in remote rural areas.

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Lassen County Commission
(530) 257-9600

Los Angeles County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	158,604	African-American	8.8%	Systems	<u>Expenditures</u> \$4,800,004
0 to 5 population (2000)	737,631	Asian	7.9	Child Health	
		Latino	61.3	Child Development	\$530,300
		Native American	0.2	Family Functioning	
		White	18.1	Total	\$5,330,304
		All others	3.7	* Excludes encumbrances	

Program Summary

The primary goal of the Los Angeles County Commission is to serve as a key community partner in addressing the needs and improving the well-being of young children and their families throughout Los Angeles County. To this end, the Commission emphasized "Support for Pregnant Women and Families with Young Children" as its unifying and central theme in the FY 2000/01 strategic plan. With this focus, the Commission focused initial funding efforts towards impacting two systems that affect young children and their families: the service provider system and the childcare system. Within these two systems, the Commission affirmed its commitment to serving Los Angeles County by ensuring that programs were funded throughout the County's diverse geographical regions and that populations with special needs – including homeless, low-income, and limited English-speaking – were served.

Impacting the Service Provider System. During FY 2000/01, the Commission granted \$10 million (for a total of \$30 million over three years) to 29 home visitation programs to expand and enhance home visitation services to families throughout Los Angeles County.

The funded programs tailored services to the specific needs of the populations they served. The three most common issues covered by home visitation services were child development, parenting, and health. Several programs also provided materials and training on issues related to parental life skills such as job training and GED/high school equivalence attainment. Specific services provided by the programs ranged from prenatal care outreach to low birth weight screening and follow-up.

Impacting the Child Care System. During FY 2000/01, the Commission launched two childcare initiatives with the aim of improving the quality and quantity of childcare services in Los Angeles County. Under the first, the *Child Care Quality Enhancement Initiative*, the Commission granted \$4 million (for a total of \$12 million over three years) to 18 community-based childcare agencies to enhance the quality of childcare services provided to young children. During the first year of implementation, approximately 12,000 children prenatal to five and their families, and 6,900 providers were served by the 18 grantees.

Under the second, the *Enhancing Child Care and Early Learning Opportunities Initiative*, the Commission awarded a total of \$59 million (over three years) to 35 large childcare agencies and 114 small (often family-based) child and daycare providers. The purpose of this initiative is to expand quality childcare

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Fiscal

July 1, 2000, Balance	\$259,443,618
Revenues:	
Prop. 10	\$152,951,067
Other State Prop. 10	1,014
Non-Prop. 10	0
Interest	<u>18,374,436</u>
Total Revenues	\$171,326,517
Expenses/Encumbrances	<u>\$352,278,360</u>
June 30, 2001, Balance	\$78,491,775
Funds Committed	\$0
Funds for Future Investments and Program Sustainability	\$78,491,775

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Los Angeles County Commission
(213) 482-6601

Los Angeles County

and enhance a child's early learning opportunities. Of note, the grants to small providers are one of the only funding opportunities for small daycare and childcare providers in the County. The Commission is still collecting numbers served under this initiative. Program services began in June 2001.

The nature of services provided through the two Child Care grants varied greatly. Services ranged from training childcare providers on violence prevention to assessing and improving the quality of the childcare environment. In addition to providing services to childcare providers, many programs provided direct services to children and their families. These included a full range of health services, such as immunizations and health screening at childcare centers, information dissemination to parents regarding childcare resources and parenting information, and developmentally appropriate classes for young children on safety and health topics.

Establishing New Directions for FY 2001/02. During FY 2000/01, the Commission shifted its focus from providing direct assistance to longer-term planning. Thus, the Commission's first grants were followed by the development of an expansive, three-year strategic plan in which School Readiness was adopted as the overarching goal and priority. Under this new strategic plan, the Commission developed and launched 10 initiatives totaling \$76 million during FY 2000/01. These initiatives reflect the Commission's ongoing commitment to changing systems that affect young children and their families:

- ☐ Assistance to family support providers
- ☐ Breastfeeding planning project
- ☐ Capacity building framework
- ☐ Child abuse prevention
- ☐ Compensation and retention initiative (regarding child care)
- ☐ Family literacy support network
- ☐ Family resource centers
- ☐ Healthy births
- ☐ School readiness
- ☐ Warm line (a phone and Internet help line).

Impacting Los Angeles County Communities. In addition to funding initiatives that target specific systems change, the Commission established its role as a community partner in Los Angeles County:

- ☐ Partnerships with potential grantees. The Commission engaged in numerous community outreach activities to promote awareness of Prop. 10 funding opportunities. Activities ranged from open community meetings to discuss funding opportunities to hands-on workshops to build grantwriting skills.
- ☐ Partnerships with grantees. The Commission established a system for providing individualized technical assistance to grantees for first-year implementation of their programs.
- ☐ Partnerships with stakeholders. The Commission established strategic partnerships with other organizations to improve systems across Los Angeles County. The focus of these partnerships included engaging in planning and research partnerships, developing an improved system for tracking outcomes, and participating in countywide discussions of systems change.

Madera County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	2,073	African-American	2.0%	Systems	Expenditures
0 to 5 population (2000)	9,443	Asian	1.0	Child Health	\$82,324
		Latino	65.2	Child Development	\$7,973
		Native American	1.0	Family Functioning	\$290,553
		White	27.6	Total	\$380,850
		All others	3.2	* Excludes encumbrances	

Program Summary

The Madera County Commission refined its strategic plan, adopting a direction it has called "Putting the Pieces Together." The Commission is committed to developing a system of family resource centers to address current gaps and other deficiencies in service delivery. The centers will increase access to services, promote information and knowledge sharing, and serve as the mechanism for service coordination and integration. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Universal home visitation. Medical social workers visited newborns at home to assess needs of the family, develop a care plan, and make referrals/linkages to established agencies. In FY 2000/01, they distributed approximately 200 Kits for New Parents.
- ☐ Literacy and school readiness. (i) Elementary school loaned tape recorders, books on tape, and art supplies to parents and childcare providers. Through weekly conferences, school professionals replenished and exchanged supplies and provided guidance to 40 sets of parents about areas in which their child may need extra work. (ii) Trained Promotoras read aloud to children in the pediatric clinic waiting room and modeled storytelling techniques for parents. During office visits, the doctor encouraged parents to read aloud to their children and gave each child an age-appropriate book to take home.
- ☐ Parent nurturing. In this 15-week program for parents and children, trained care providers offered structured learning experiences for children during each concept presentation, followed by family nurturing time, where parents and children practice the learned skills and techniques. Sessions end with a home practice exercise that requires parents to complete a journal entry. Provided in both English and Spanish.
- ☐ Leadership training. Parents who complete the parent nurturing program were eligible to participate in Madera's parent leadership program, designed to promote and expand the leadership capacity and management skills of individual families.

Fiscal ⁽¹⁾

July 1, 2000, Balance	\$3,186,035
Revenues:	
Prop. 10	\$1,999,114
Other State Prop. 10	13,648
Non-Prop. 10	0
Interest	231,191
Total Revenues	\$2,243,953
Expenses/Encumbrances	\$1,609,769
June 30, 2001, Balance	\$3,820,219
Funds Committed	\$3,437,300
Funds for Future Investments and Program Sustainability	\$382,919

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Madera County Commission
(559) 661-5155

Marin County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	2,569	African-American	2.0%	Systems	Expenditures
0 to 5 population (2000)	13,396	Asian	3.9	Child Health	\$171,912
		Latino	18.9	Child Development	\$573,713
		Native American	0.1	Family Functioning	\$4,000
		White	68.7	Total	\$749,625
		All others	6.4	* Excludes encumbrances	

Program Summary

The Marin County Commission is funding collaborative activities that build capacity, intensify service integration, and strengthen county systems for providing family support, addressing the needs of developmentally challenged children, and promoting literacy and school readiness. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Pediatric asthma wellness. Bilingual staff provided services to 481 clients, including asthma wellness support at home, in childcare, and in medical settings. Also provided asthma updates and nebulizer training to 50 medical providers. Improved health of children 0-5 with asthma and reduced hospitalizations, emergency room visits, related family stress, and parental absences from work.
- ☐ Early childhood mental health. (i) Provided mental health consultation and clinical services to 400 children and their families who participate in subsidized childcare centers and family day care homes serving lower income families. Services include child development education, effective parenting skills, and screening for developmental delays and behavioral problems. (ii) Licensed clinical social worker joined medical staff team to screen families and children with identified needs and help them access counseling and treatment.
- ☐ Expansion fund. Prepared inventory of sites available for development as childcare centers, helped establish a capital fund, and provided technical assistance with facility acquisition, leasing, and/or renovation.
- ☐ Retention incentives (CARES). Provided individual stipends up to \$5,000 for early childhood professionals to obtain additional training, including on-site training.
- ☐ Foster care. Planned for pilot project to expand the number of foster homes for children 0-5 and provide appropriate placement options.
- ☐ Health linkages. Supported health consultant to childcare centers and family health coordinators dedicated to increasing access to (i) child health and safety training, and (ii) existing and emerging health resources.
- ☐ Perinatal social worker. Bilingual social worker coordinated prenatal, intrapartum, and postpartum maternal-infant screening.
- ☐ Mobile unit for literacy. Operated mobile unit in support of children's learning and school readiness.

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Fiscal ⁽²⁾

July 1, 2000, Balance	\$3,412,266
Revenues:	
Prop. 10	\$2,477,436
Other State Prop. 10	302,263
Non-Prop. 10	0
Interest	276,215
Total Revenues	\$3,055,914
Expenses/Encumbrances	\$1,004,481
June 30, 2001, Balance	\$5,463,699
Funds Committed	\$5,463,699
Funds for Future Investments and Program Sustainability	\$0

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Marin County Commission
(415) 257-8556

Marin County

The Commission funded two tobacco programs:

- ☐ Technical assistance for agency tobacco policy development (\$83,089). This project is intended to provide outreach, technical assistance, educational, and evaluation activities to all Marin County community-based organizations in order to facilitate adoption of a comprehensive tobacco control program.
- ☐ Tobacco intervention and cessation services to parenting women and their families/caregivers (\$392,825). This project is intended to (i) build the capacity of the perinatal/pediatric healthcare and childcare systems, (ii) institutionalize smoking intervention techniques, and (iii) provide direct cessation services to low-income women.

Mariposa County

Population		Ethnicity of Children 0-5		Result Area*
Total births (1998)	135	African-American	0.4%	<u>Expenditures</u>
0 to 5 population (2000)	754	Asian	0.4	Systems
		Latino	12.7	Child Health
		Native American	4.6	Child Development
		White	77.3	Family Functioning
		All others	4.6	Total
				* Excludes encumbrances

Program Summary

Mariposa County is located in Central California on the west slope of the Sierra Nevada, and has an area of approximately 931,200 acres, of which 48 percent are publicly owned and occupied by Yosemite National Park, the Bureau of Land Management, and the Sierra Stanislaus National Forest.

The Commission's strategic plan addresses both the physical and mental health of the county's children with special needs and their mothers. The county's ethnic make-up is predominately white (86 percent). The second largest ethnic population is Hispanic (7 percent) and the third is Native American.

More than 20 percent of the population with children 0-5 live below the poverty level. A significant emphasis is being placed on accessibility for those individuals.

The Commission's intent is to conduct a services gap assessment in conjunction with its first round of granted funds. The Commission will establish priorities based on services not provided and indicators from the service assessment.

Fiscal (1)(3)

July 1, 2000, Balance	\$313,186
Revenues:	
Prop. 10	\$130,187
Other State Prop. 10	186,247
Non-Prop. 10	0
Interest	<u>21,174</u>
Total Revenues	\$337,608
Expenses/Encumbrances	<u>\$31,969</u>
June 30, 2001, Balance	\$618,825
Funds Committed	\$300,000
Funds for Future Investments and Program Sustainability	\$318,825

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Mariposa County Commission
(209) 742-5437

Mendocino County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	1,082	African-American	0.8%	Systems	<u>Expenditures</u> \$34,042
0 to 5 population (2000)	5,138	Asian	0.7	Child Health	
		Latino	33.2	Child Development	
		Native American	6.2	Family Functioning	
		White	54.4	Total	\$34,042
		All others	4.7	* Excludes encumbrances	

Program Summary

The Mendocino County Commission completed its strategic plan and funded projects to address the following major needs identified in the plan: court-appointed special advocates for children 0-5, breastfeeding, and childcare facility development. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Retention incentives (CARES). Cooperated with other community agencies to sponsor a stipend and professional growth program for early care providers.

Since July 1, 2001, the Commission has committed the majority of its available funding to three initiatives:

- ☐ Expand its funding to include small grants program
- ☐ Allocate funds to the healthy families outreach project and the effective distribution of the Kit for New Parents
- ☐ Vote to match the School Readiness funds offered by the State Commission.

Fiscal

July 1, 2000, Balance	\$1,645,634
Revenues:	
Prop. 10	\$1,043,436
Other State Prop. 10	120,480
Non-Prop. 10	0
Interest	<u>119,939</u>
Total Revenues	\$1,283,855
Expenses/Encumbrances	<u>\$304,457</u>
June 30, 2001, Balance	\$2,625,032
Funds Committed	\$1,934,105
Funds for Future Investments and Program Sustainability	\$690,927

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Mendocino County Commission
(707) 462-4453

Merced County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	3,529	African-American	3.5%	Systems	Expenditures \$122,907
0 to 5 population (2000)	18,693	Asian	7.1	Child Health	\$508,343
		Latino	59.4	Child Development	\$346,294
		Native American	0.4	Family Functioning	\$662,567
		White	26.1	Total	\$1,640,111
		All others	3.5	* Excludes encumbrances	

Program Summary

In Merced County, the population is distributed in rural, urban, and suburban areas with the majority of the population clustered around the central corridor of Highway 99. A needs assessment revealed that the major issues are poverty, substance abuse, teen parenthood, lack of English language proficiency, scarcity and poor cultural competency of service providers, and inadequate transportation. To begin addressing some of these issues, the Merced County Commission funded 17 projects in FY 2000/01. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Transportation. Developed special transportation needs case management; provided outreach to and training for people who can use traditional transportation options, with assistance; provided specialized non-emergency medical transportation for hard-to-serve populations; and linked interpreters with healthcare services, as needed.
- ☐ Pregnancy case management. Expanded case management services for women at high risk of poor pregnancy outcomes and for children 0-5 who face developmental risks due to health and/or social factors.

During FY 2001/02, the Commission will accomplish the following:

- ☐ Complete the second year of a three-year cycle of funding 19 projects, with a total of \$2,655,000 committed for FY 2001/02.
- ☐ Vote to forward the letter of intent to the State Commission to participate in the School Readiness initiative. In consideration of the one-to-one match that is required, the County Commission anticipates matching the State allocation of \$568,400 at a minimum of one-to-one, with a possibility of matching it two-to-one, or \$1,136,800 per year for four years. This is due to the disproportionate number of schools identified in Merced County with low API scores (29 out of 43). The Commission believes this funding is needed to make the critical impact on children's readiness for school.
- ☐ Vote to allocate \$250,000 towards the awarding of mini-grants.

Fiscal ⁽¹⁾

July 1, 2000, Balance	\$5,120,130
Revenues:	
Prop. 10	\$3,403,220
Other State Prop. 10	0
Non-Prop. 10	0
Interest	363,911
Total Revenues	\$3,767,131
Expenses/Encumbrances	\$1,831,201
June 30, 2001, Balance	\$7,056,060
Funds Committed	\$2,518,996
Funds for Future Investments and Program Sustainability	\$4,537,064

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Merced County Commission
(209) 381-1200

Modoc County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	81	African-American	0.0%	Systems	<u>Expenditures</u> \$175
0 to 5 population (2000)	528	Asian	0.8	Child Health	\$11,140
		Latino	24.1	Child Development	
		Native American	4.9	Family Functioning	
		White	66.7	Total	\$11,315
		All others	3.5	* Excludes encumbrances	

Program Summary

The Modoc County Commission prepared a concept paper as the underpinning for program development. Based on public review and comment, the Commission refined the document and funding projects to achieve its objectives. Inclusive governance, community participation in decision making, and respect for diversity are the Commission's highest priorities. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Outreach and education. Provided materials and referrals to women of childbearing age to increase their awareness of the importance of (i) reducing risks of tobacco/substance abuse; (ii) early, continuous prenatal care; and (iii) healthy life habits including nutrition, exercise, and avoidance of hazards.
- ☐ Promotion of breastfeeding. Provided education about and support for breastfeeding to pregnant and parenting women. Participated in World Breastfeeding Week in August 2000, which included purchase of electric breast pumps and lactation supplies for use by county residents who are breastfeeding.
- ☐ Special needs case management. Supported case management for eight children with special healthcare needs.

Fiscal

July 1, 2000, Balance	\$263,704
Revenues:	
Prop. 10	\$78,113
Other State Prop. 10	252,059
Non-Prop. 10	0
Interest	<u>8,519</u>
Total Revenues	\$338,691
Expenses/Encumbrances	<u>\$265,463</u>
June 30, 2001, Balance	\$336,932
Funds Committed	\$336,932
Funds for Future Investments and Program Sustainability	\$0

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Modoc County Commission
(530) 233-0910

Mono County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	135	African-American	0.1%	Systems	<u>Expenditures</u>
0 to 5 population (2000)	727	Asian	0.8	Child Health	
		Latino	36.3	Child Development	\$17,454
		Native American	1.7	Family Functioning	
		White	58.0	Total	\$17,454
		All others	3.1	* Excludes encumbrances	

Program Summary

The Mono County Commission has focused to date on building its organizational and funding capacity, developing policies and procedures, and beginning the first cycle of funding. The Commission has committed more than \$200,000 for 18 months of new programs to improve child health, family functioning, and child development. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Universal home visits. Public health nurse offered home visits to all newborns, providing key linkages between parents and service providers.
- ☐ Retention incentives (CARES). After one year of participation, all childcare and child development providers received (or will received) stipends for remaining in their positions and completing professional growth activities.
- ☐ Family childcare. Provides training and activity kits directly to family home childcare providers.

Fiscal ⁽¹⁾

July 1, 2000, Balance	\$278,994
Revenues:	
Prop. 10	\$130,187
Other State Prop. 10	190,139
Non-Prop. 10	197
Interest	<u>23,978</u>
Total Revenues	\$344,501
Expenses/Encumbrances	<u>\$47,420</u>
June 30, 2001, Balance	\$576,075
Funds Committed	\$184,222
Funds for Future Investments and Program Sustainability	\$391,853

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Mono County Commission
(760) 924-7626

Monterey County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	6,813	African-American	2.1%	Systems	Expenditures \$75,593
0 to 5 population (2000)	31,248	Asian	3.7	Child Health	\$1,067,727
		Latino	65.9	Child Development	\$1,833,546
		Native American	0.3	Family Functioning	\$129,754
		White	23.6	Total	\$3,106,620
		All others	4.4	* Excludes encumbrances	

Program Summary

The Monterey County Commission completed its strategic plan and awarded grants totaling \$8 million to 28 programs. The Commission adheres to three principles to guide its funding and activity decisions: focus on the child, involvement of the community, and use of evidence. The Commission is participating in an outcomes consortium with other agencies, both public and private-nonprofit, to develop common evaluation measures for services that target young children, and Monterey is a participant in the Civic Engagement Project. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Children's oral health program. With an emphasis on prevention of early childhood cavities, provides parent, patient, and provider education on oral health, dental screenings/risk assessments, case management, and the promotion of fluoride. The program has increased access to more than 2,000 families via a mobile dental facility and collaborative partners.
- ☐ Preschool domestic violence. Two teams in Probation Department (one probation officer and one child advocate) made home visits to victims of domestic violence. Targeted 120 families with at-risk children 0-5. Women's Crisis Center provided training in assessment of children and education, counseling, and therapy for families. Made 258 referrals for the 61 families visited.
- ☐ Multipurpose Childcare Facility. Established state-of-the-art children's facility located in a shopping center. Services include health exams, immunizations, medical follow-up, and referrals. Provided licensed childcare and child development programming, plus on-site mental health services. Parents had access to parent educators and a family advocate who trains and works with parents and families.

Fiscal

July 1, 2000, Balance	\$10,311,477
Revenues:	
Prop. 10	\$6,570,172
Other State Prop. 10	0
Non-Prop. 10	75,000
Interest	<u>382,879</u>
Total Revenues	\$7,028,051
Expenses/Encumbrances	<u>\$4,915,767</u>
June 30, 2001, Balance	\$12,423,761
Funds Committed	\$8,768,259
Funds for Future Investments and Program Sustainability	\$3,655,502

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Monterey County Commission
(831) 444-8549

Napa County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	1,477	African-American	1.3%	Systems	Expenditures \$301,046
0 to 5 population (2000)	7,563	Asian	2.4	Child Health	\$6,364
		Latino	43.2	Child Development	\$402,755
		Native American	0.4	Family Functioning	\$251,504
		White	49.2	Total	\$961,669
		All others	3.5	* Excludes encumbrances	

Program Summary

The Napa County Commission's priorities are to (i) promote universal access to information and services, and (ii) increase access to affordable, quality childcare and child development services. Funded programs have provided training for healthcare, childcare, education, social service providers, and child development professionals; established a family resource center; and provided supervised court-ordered visitations, translator services, and assessments and referrals for families needing therapeutic support. The Commission has also funded expansions of childcare and child development program availability. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Therapeutic childcare. Opened therapeutic childcare center to create access to childcare and child development services for up to 44 children with special needs.
- ☐ School readiness kit. Developed kindergarten readiness kit and sponsored meeting at which bilingual teachers (English and Spanish) promoted and distributed the kit to parents of incoming kindergarten students.
- ☐ Building the child care workforce. Head Start created a job development program consisting of a series of workshops for people interested in early childhood education. Curriculum includes both a classroom component and a practicum in one of the local Head Start programs. A large percentage of the participants have already 'graduated' and are moving on to the Community College for additional studies and some have already applied early childhood education positions.
- ☐ Retention incentives (CARES). Awarded 242 stipends to qualified early childhood education professionals who are pursuing additional educational and training activities. In addition, the local initiative partners have developed a collaborative evaluation strategy over and above that of the State Commission CARES evaluation plan.

Fiscal

July 1, 2000, Balance	\$2,313,815
Revenues:	
Prop. 10	\$1,424,357
Other State Prop. 10	262,087
Non-Prop. 10	253
Interest	126,789
Total Revenues	\$1,813,486
Expenses/Encumbrances	\$1,599,371
June 30, 2001, Balance	\$2,527,930
Funds Committed	\$0
Funds for Future Investments and Program Sustainability	\$2,527,930

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Napa County Commission
(707) 257-1410

Nevada County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	757	African-American	0.3%	Systems	<u>Expenditures</u> \$139,467
0 to 5 population (2000)	4,306	Asian	0.6	Child Health	\$240,297
		Latino	11.7	Child Development	\$180,704
		Native American	0.9	Family Functioning	\$146,907
		White	82.3	Total	\$707,375
		All others	4.2	* Excludes encumbrances	

Program Summary

In accordance with the Nevada County Commission's strategic plan, families with special challenges – such as mental illness, domestic violence, and/or chemical dependency – can now access new services funded by the Commission. Children across the county will benefit from efforts to increase preschool opportunities for children with disabilities and other special needs, and expanded home visiting. Commission funds also are supporting the addition of music and arts curricula in childcare settings and schools, purchase of playground equipment, student interns in childcare centers, and vans that support child development mentoring in family childcare homes. The Commission plans to further improve access to services and supports for families through cross-cultural information and assistance and family advocate services.

Nevada County is partnering with the Policy Analysis for California Education (PACE) Project at the University of California, Berkeley, to develop a two-year training program for early care and education professionals. Enrollees fulfill individualized education plans.

During FY 2001/02, the Commission will use Prop. 10 funds to leverage funds from the Packard Foundation for the family connections project. This is a rural approach to service integration that allows us to make services more accessible to families and increase efficiency in the use of resources.

Fiscal

July 1, 2000, Balance	\$871,233
Revenues:	
Prop. 10	\$730,019
Other State Prop. 10	237,812
Non-Prop. 10	0
Interest	<u>70,855</u>
Total Revenues	\$1,038,686
Expenses/Encumbrances	<u>\$654,042</u>
June 30, 2001, Balance	\$1,255,877
Funds Committed	\$0
Funds for Future Investments and Program Sustainability	\$1,255,877

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Nevada County Commission
(530) 265-0611

Orange County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	46,189	African-American	1.4%	Systems	Expenditures \$1,821,769
0 to 5 population (2000)	216,014	Asian	10.8	Child Health	\$6,698,564
		Latino	46.8	Child Development	\$1,784,900
		Native American	0.2	Family Functioning	\$2,882,807
		White	36.5	Total	\$13,188,040
		All others	4.3	* Excludes encumbrances	

Program Summary

The Orange County Commission began implementing its strategic plan, awarding more than \$40 million to 95 programs that increased hospital support for newborns and their families, expanded health services at family resource centers, provided assistance for high-risk families, and created a new perinatal residential substance abuse treatment program. The Commission formulated this equation for success: Bridges for Newborns + Family Resources = School Readiness. The Commission identified the **following service platforms** as integral to its overall program:

- ❑ Preventive health care for newborns. Hospital-based Bridges for Newborns program provided case managers to link new parents to networks of services such as public health nurses, in-home visitors, substance abuse treatment, and access to regular preventive health care.
- ❑ Family resources. Family resource centers, community organizations, and faith-based organizations provided a range of services that families with children 0-5 may need, including counseling, parenting classes, health education, employment assistance, and assistance in obtaining health care and insurance.
- ❑ School Readiness. Elementary school-based program to determine what children need to be ready for school, and what schools need to be ready for the children. School Readiness Coordinators at each elementary school district work with the community and the schools to prepare children to be healthy and ready to learn when they enter kindergarten.

The Commission developed several new partnerships, and committed significant funds to develop new programs to meet the needs of Orange County's children and their families. The following are **innovative and promising partnerships** that are currently being developed, or implemented:

- ❑ Boys' and Girls' Clubs. Developing school readiness programs for children under five at all Orange County clubs, and a physical fitness program. (*\$77,000 Capacity Building Grant to be expanded to a countywide collaborative*)
- ❑ Children's Hospital of Orange County (CHOC)/University of California, Irvine (UCI). Facilitate a formal relationship between an academic institution and a dedicated pediatric hospital to enhance pediatric services including a center for ADHD, asthma/chronic lung, pediatric ambulatory clinics, metabolic services, early development assessment, and an autism program. (*\$7.5 million a year over 10 years*)

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Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Orange County Commission
(714) 834-5310

Orange County

- ☐ HomeAid Orange County. Leverage HomeAid construction program expansion to include building critically needed facilities to serve young children and their families. The Commission will fund services to families and children at these new facilities. *(\$10 million over five years)*
- ☐ Orangewood Children's Foundation & Family Resource Centers. Expanding services including development of new Family Resource Centers in underserved areas. *(\$1.6 million a year)*
- ☐ The Children's Dental Initiative. Developing a dental program to address the oral health needs of young children, and immediate oral health services at all school readiness programs. *(\$500,000 initial set-aside based on future allocations)*

Placer County

Population		Ethnicity of Children 0-5		Result Area*
Total births (1998)	2,673	African-American	0.8%	<u>Expenditures</u>
0 to 5 population (2000)	15,924	Asian	3.0	Systems
		Latino	15.5	Child Health
		Native American	0.7	Child Development
		White	75.2	Family Functioning
		All others	4.8	Total
				* Excludes encumbrances

Program Summary

The Placer County Commission completed its strategic plan and joined forces with 26 other community agencies, public and private, to form a network of organizations that are funded to provide services to children 0-5 and their families. The network will implement an "empowerment evaluation," a model for evaluation that involves consumers, service providers, and policymakers in assessing the impact of Prop. 10.

Fiscal ⁽¹⁾

July 1, 2000, Balance	\$3,776,076
Revenues:	
Prop. 10	\$2,577,729
Other State Prop. 10	0
Non-Prop. 10	400
Interest	<u>293,434</u>
Total Revenues	\$2,871,563
Expenses/Encumbrances	<u>\$151,198</u>
June 30, 2001, Balance	\$6,496,441
Funds Committed	\$2,504,150
Funds for Future Investments and Program Sustainability	\$3,992,291

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Placer County Commission
(530) 889-6751

Plumas County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	126	African-American	1.1%	Systems	Expenditures \$22,500
0 to 5 population (2000)	929	Asian	0.2	Child Health	\$48,600
		Latino	11.1	Child Development	\$30,000
		Native American	3.9	Family Functioning	
		White	79.7	Total	\$101,100
		All others	4.0	* Excludes encumbrances	

Program Summary

The Plumas County Commission began implementing its strategic plan, awarding nearly \$160,000 in grants for (i) purchase of recreation equipment that meets new safety standards; (ii) early intervention for special needs infants; and (iii) immunization outreach. The Commission has established an advisory committee to plan the distribution of the Kit for New Parents through doctors' offices, Women, Infants, and Children (WIC), prenatal classes, and local hospitals. Distribution to Native American parents will be coordinated through the Greenville Rancheria. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Oral health summit. Hosted summit on dental services for children to identify strategies local communities can use to improve access to care.
- ☐ Retention incentives (CARES). Formed childcare collaborative to apply for matching funds for compensation/incentives for early care and education providers.

Since July 1, 2001, the Commission has implemented the following new program activities:

- ☐ Home visitation project to coordinate the distribution of the Kit for New Parents and to develop the infrastructure for the integration of services to children 0-5 and their parents/caregivers
- ☐ A School Readiness Pilot Project to ensure that all children are "ready for school" and to develop school readiness as a framework for Plumas County Prop. 10
- ☐ An infant early intervention program with Plumas Unified School District to identify and increase access to services to infants with disabilities.

The Commission also expended \$45,000 for the childcare retention program implemented by the Plumas County Resource and Referral Agency, with administrative oversight provided by the County Commission.

Fiscal ⁽¹⁾

July 1, 2000, Balance	\$270,145
Revenues:	
Prop. 10	\$121,508
Other State Prop. 10	336,461
Non-Prop. 10	431
Interest	<u>22,099</u>
Total Revenues	\$480,499
Expenses/Encumbrances	<u>\$101,328</u>
June 30, 2001, Balance	\$649,316
Funds Committed	\$35,000
Funds for Future Investments and Program Sustainability	\$614,316

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Plumas County Commission
(530) 283-6159

Riverside County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	23,230	African-American	6.1%	Systems	<u>Expenditures</u>
0 to 5 population (2000)	121,629	Asian	2.5	Child Health	
		Latino	52.8	Child Development	\$13,654
		Native American	0.6	Family Functioning	\$10,000
		White	34.0	Total	\$23,654
		All others	4.0	* Incomplete information provided	

Program Summary

The Riverside County Commission found through its planning process that parents clearly view an increase in affordable, high-quality childcare as a top priority for expenditure of Prop. 10 funds. Grants made by the Commission created nearly 1,900 new childcare slots, with an emphasis on expanding availability for infants and toddlers. The Commission's funding program in 2000/01 also supported (i) bilingual outreach with information about medical and dental services for children from families without insurance, and (ii) parenting education. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Parent education. Provided parent-child classes for 24 children and 20 parents. Rented housing unit in cooperation with community housing assistance program as new venue for demonstration classes presented by teacher and aide.
- ☐ Family support. Provided food support for more than 50,000 additional WIC participants, with plans to increase participation even further by co-locating Women, Infants, and Children (WIC) with Head Start and Early Start programs.
- ☐ Dental screening and care. Supported dental mobile clinic that provided assessment, cleaning, and treatment services on-site at 25 early childhood programs to 473 children from low-income families.
- ☐ Literacy. Supported library minivan that offered pre-literacy and reading activities, books, and storytellers to children at four Head Start sites, a community apartment complex, and the regional medical center.
- ☐ Children with special needs. Funded pilot program to develop system of care and train childcare providers and parents to care for children with unusual emotional needs.

Since July 1, 2001, the Riverside County Commission has contracted to:

- ☐ Conduct an inventory of existing home visitation programs
- ☐ Develop a service delivery plan
- ☐ Develop a program evaluation design

Fiscal

July 1, 2000, Balance	\$32,775,549
Revenues:	
Prop. 10	\$22,402,043
Other State Prop. 10	0
Non-Prop. 10	0
Interest	<u>2,510,875</u>
Total Revenues	\$24,912,918
Expenses/Encumbrances	<u>\$5,564,606</u>
June 30, 2001, Balance	\$52,123,861
Funds Committed	\$41,485,853
Funds for Future Investments and Program Sustainability	\$10,638,008

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Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Riverside County Commission
(909) 955-9950

Riverside County

- ☐ Work with Commission staff and Health Workgroup to design the Home Visitation Initiative Application and criteria for funding
- ☐ Present an overview of the Home Visitation Initiative to the Commission.

The full-year funding of this special initiative is estimated at \$10,000,000 annually. A comprehensive program evaluation project funded with up to \$2,000,000 will include a data management system and a contract with an evaluation organization.

Sacramento County

Population		Ethnicity of Children 0-5		Result Area*
Total births (1998)	17,757	African-American	11.1%	<u>Expenditures</u>
0 to 5 population (2000)	88,922	Asian	10.6	Systems
		Latino	25.1	Child Health
		Native American	0.6	Child Development
		White	44.0	Family Functioning
		All others	8.6	Total
				* Excludes encumbrances

Program Summary

The Sacramento County Commission completed its strategic planning process in the fall of 2000. The strategic plan outlined four core components to be the foundation for strategic and funding decisions. Programs/Services for children 0-5 in Sacramento County should be:

- ☐ Accessible and affordable
- ☐ Culturally competent
- ☐ Community driven
- ☐ Responsive to special needs.

The Commission's strategic plan also identified priority result areas to be addressed by the Commission's first round of funding. In March 2001, the Commission issued a Request for Proposals, with \$26 million available for program funding (\$25 million for direct services and \$1 million for planning). On January 7, 2002, the Commission will begin the development of a 10-year financial/funding plan.

Fiscal

July 1, 2000, Balance	\$24,558,366
Revenues:	
Prop. 10	\$17,124,109
Other State Prop. 10	0
Non-Prop. 10	0
Interest	<u>1,933,956</u>
Total Revenues	\$19,058,065
Expenses/Encumbrances	<u>\$970,266</u>
June 30, 2001, Balance	\$42,646,165
Funds Committed	\$35,998,908
Funds for Future Investments and Program Sustainability	\$6,647,257

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Sacramento County Commission
(916) 929-2384

San Benito County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	891	African-American	0.7%	Systems	Expenditures \$157,375
0 to 5 population (2000)	4,705	Asian	1.8	Child Health	\$90,626
		Latino	58.7	Child Development	\$266,092
		Native American	0.2	Family Functioning	\$81,417
		White	35.4	Total	\$595,510
		All others	3.2	* Excludes encumbrances	

Program Summary

The San Benito County Commission selected 11 grantees, all of which are units of government agencies or school districts. The grants awarded range from \$10,000 to \$125,000. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ❑ Network of home care providers. Awarded 58 mini-grants, primarily to family home childcare providers (many of whom are monolingual in Spanish), for supplies, educational materials, and training.
- ❑ Health and nutrition. Child health and nutrition consultants worked in tandem at school sites. Special emphasis on preventing obesity.
- ❑ Child development programming. Child development specialist organized activities for pregnant women and their families.
- ❑ New preschool models. Established preschool programs for children of migrant families, with emphases on cognitive readiness, English language development, and assessment of special needs. Established mobile preschool serving children on large cattle ranches, with emphases on cognitive readiness, assessment of special needs, and health assessment and referral.
- ❑ Literacy. County library gave books to newborns before they left the hospital and engaged parents through a baby story hour at the library.

Fiscal

July 1, 2000, Balance	\$1,457,649
Revenues:	
Prop. 10	\$859,242
Other State Prop. 10	80,740
Non-Prop. 10	0
Interest	126,733
Total Revenues	\$1,066,715
Expenses/Encumbrances	\$794,893
June 30, 2001, Balance	\$1,729,471
Funds Committed	\$0
Funds for Future Investments and Program Sustainability	\$1,729,471

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

San Benito County Commission
(831) 634-2046

San Bernardino County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	28,245	African-American	9.3%	Systems	Expenditures \$428,819
0 to 5 population (2000)	143,076	Asian	3.3	Child Health	\$3,286,156
		Latino	53.3	Child Development	\$5,497,391
		Native American	0.4	Family Functioning	\$1,785,770
		White	29.3	Total	\$10,998,136
		All others	4.4	* Excludes encumbrances	

Program Summary

The greatest impact of Prop. 10 in San Bernardino County has been in the areas of child health and family functioning. The Commission funded 47 programs in 2000/01, serving 11,500 children, 24,500 family members of those children, and more than 5,000 service providers. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Family services referrals. Operated centralized referral system with toll-free phone, staffed by multilingual personnel.
- ☐ Oral health. Loma Linda University School of Dentistry provided comprehensive dental services for 1,103 children ages 0-5, training in dental hygiene for 404 parents, and training in appropriate dental techniques for treating very young children for 204 dentists.
- ☐ Medical services. Loma Linda University Medical Center, School of Public Health, provided comprehensive medical services to 2,292 children aged 0-5 who lacked access to service due to their parents' status as undocumented aliens. Provided prenatal and perinatal services to 244 undocumented mothers and trained 20 healthcare professionals in prenatal and perinatal services.
- ☐ Home visits. Faith-based organization made more than 3,850 home visits to families living in impoverished areas of downtown San Bernardino, making assessments of need for rehabilitation, mental health, medical, and dental services.
- ☐ Student interns. Nursing students from CSU/San Bernardino served as summer interns, accompanying public health nurses on home visits to mothers with newborns.

Fiscal ⁽²⁾

July 1, 2000, Balance	\$44,942,792
Revenues:	
Prop. 10	\$27,238,295
Other State Prop. 10	0
Non-Prop. 10	47
Interest	<u>3,103,233</u>
Total Revenues	\$30,341,575
Expenses/Encumbrances	<u>\$9,494,209</u>
June 30, 2001, Balance	\$65,790,158
Funds Committed	\$10,000,000
Funds for Future Investments and Program Sustainability	\$55,790,158

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

San Bernardino County Commission
(909) 386-7706

San Diego County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	43,422	African-American	6.2%	Systems	Expenditures \$249,097
0 to 5 population (2000)	198,621	Asian	7.3	Child Health	\$82,917
		Latino	40.4	Child Development	\$3,070,235
		Native American	0.5	Family Functioning	\$181,762
		White	39.1	Total	\$3,584,011
		All others	6.5	* Excludes encumbrances	

Program Summary

Upon completing its strategic plan, the San Diego County Commission approved a series of grants to infuse \$4.2 million into the community to address the immediate needs it had identified (\$3.7 million in FY 2000/01). These funds paid for mini-grants to licensed childcare providers; planning grants for Welcome Baby kits and literacy; grants for smoking cessation services for pregnant women, dental screening and education, and a parenting information website and telephone hotline; and, for healthcare providers, breastfeeding education.

Beginning in March 2001, the Commission awarded \$19.5 million in grants for health services, training and education for childcare providers, and parent education. The San Diego County Commission developed an implementation plan to guide activities and funding for the period of July 2001 through June 2002. The Commission allocated up to \$44 million to support seven result areas:

- ☐ Children are physically, emotionally and developmentally ready to learn
- ☐ Children have literacy skills which are developmentally appropriate
- ☐ Parents have high quality information and support for meeting the needs of their children
- ☐ Childcare/early education is high quality
- ☐ Community capacity for integrated, accessible, inclusive and culturally appropriate services is increased
- ☐ State Commission and other resources are leveraged to meet the needs of local children and families
- ☐ The Commission and the community are mutually accountable for effective use of Prop. 10 funds.

San Diego County is a participant in the Civic Engagement Project. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Childcare mini-grants. Made grants of \$50 per child under age 5 to 3,300 childcare providers to provide education materials, equipment, facility improvements, or staff training (reaching more than 60,000 children).
- ☐ Dental screening and referrals. Provided screening for nearly 1,000 children and reached 330 childcare/early education providers and 600 parents with education and information to link parents with treatment resources.

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Audit Findings

The opinion of the independent auditor reflects no material exceptions.

San Diego County Commission
(619) 230-6471

San Diego County

- ☐ Smoking cessation for pregnant and postpartum mothers. Trained 27 obstetricians and 84 pediatric service providers at 36 sites to screen pregnant women or new mothers who smoke and refer them to cessation counseling and other interventions.
- ☐ Breastfeeding education. Trained 248 public health and home health nurses and 33 childcare providers and distributed 24,500 copies of *Breastfeeding Resource Guide*.
- ☐ Parenting information and referral. Created website and centralized telephone line. Developed countywide database of 190 parenting classes and provided information to 400 agencies, 500 families, and 6,000 individuals.
- ☐ Parent organizations. Made grants of up to \$10,000 to strengthen capacity, skills, and viability to support community-based organizations that provide parent information and education and family support services.
- ☐ Welcome Baby Kit. Long-term project to provide education for expectant and new parents regarding infant health, literacy, community resources, choosing childcare, and other issues.
- ☐ Library-based literacy programs. Produced literacy needs assessment, report of library-based literacy services and other literacy programs, and recommendations for short-term activities and long-term strategies.

San Francisco County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	8,157	African-American	9.4%	Systems	<u>Expenditures</u>
0 to 5 population (2000)	31,633	Asian	30.8	Child Health	\$104,674
		Latino	23.1	Child Development	\$2,914,104
		Native American	0.2	Family Functioning	
		White	28.1	Total	\$3,018,778
		All others	8.4	* Excludes encumbrances	

Program Summary

The San Francisco Commission supported the State Commission's retention incentives project (CARES), awarding grants and facilitating additional state and local funding for a total of approximately \$3 million, resulting in 1,116 stipends for individual childcare providers and Resources for Retention grants to 37 centers. In addition, the Commission provided funding of \$1.7 million to increase the number and quality of infant/toddler childcare spaces.

The Commission issued a Request for Proposals for Family Support and Parent Education services that requires all successful applicants to serve children with special needs and their families. These three-year grants will require all programs to develop a recruitment plan for serving children with special needs during the first year of service and then to ensure that five percent of the children served in the second year and ten percent of the children served in the third year have special needs. Through this effort, the Commission hopes to increase the capacity of family support providers to serve children with special needs and to give the children and families access to a wider array of quality services.

San Francisco County also participated in the civic engagement project. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Parent ACTION (Achieving Change Together In Our Neighborhoods). Awarded \$250,000 for program of \$100 to \$5,000 mini-grants to support parent-initiated and community-based projects that are designed, organized, and implemented by parents and caregivers to meet their own identified needs.

Fiscal

July 1, 2000, Balance	\$12,995,576
Revenues:	
Prop. 10	\$7,866,270
Other State Prop. 10	625,000
Non-Prop. 10	90,000
Interest	<u>874,437</u>
Total Revenues	\$9,455,707
Expenses/Encumbrances	<u>\$3,114,778</u>
June 30, 2001, Balance	\$19,336,505
Funds Committed	\$19,336,505
Funds for Future Investments and Program Sustainability	\$0

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

San Francisco County Commission
(415) 934-4854

San Joaquin County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	8,647	African-American	6.8%	Systems	Expenditures \$35,260
0 to 5 population (2000)	44,960	Asian	10.0	Child Health	\$62,907
		Latino	43.9	Child Development	\$2,500
		Native American	0.4	Family Functioning	\$31,630
		White	32.9	Total	\$132,297
		All others	6.0	* Excludes encumbrances	

Program Summary

The San Joaquin County Commission has catalyzed a much higher level of collaboration among service providers in the county. Agencies that previously viewed themselves and each other as competitors are now meeting and planning together to meet needs identified in the Commission's strategic plan. The highest priorities are to (i) expand the supply and quality of childcare, and (ii) provide parenting education that emphasizes infant development. The Commission awarded 11 grants in FY 2000/01 that provide funding for 25 programs. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ System improvements. Initiated coordination of delivery of home-based services; created minimum case management standards to encourage common procedures for intake, assessment, referral, and tracking; and developed standards for cultural competency.

Since July 1, 2001, the Commission has initiated the following program activities:

- ☐ Preparing the release of \$25 million for a three-year period that focus on child development (\$10 million), family functioning (\$6 million), and children's health, other community needs, and systems integration issues
- ☐ Participating in the School Readiness initiative, with State funds matched by the county as a one-to-one match, bringing to the community approximately \$1.8 million per year to help children enter school ready to learn.

Fiscal

July 1, 2000, Balance	\$13,846,166
Revenues:	
Prop. 10	\$8,338,806
Other State Prop. 10	0
Non-Prop. 10	0
Interest	872,885
Total Revenues	\$9,211,691
Expenses/Encumbrances	\$506,834
June 30, 2001, Balance	\$22,551,023
Funds Committed	\$12,366,147
Funds for Future Investments and Program Sustainability	\$10,184,876

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

San Joaquin County Commission
(209) 468-0250

San Luis Obispo County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	2,373	African-American	0.9%	Systems	Expenditures
0 to 5 population (2000)	12,358	Asian	1.7	Child Health	\$62,866
		Latino	29.2	Child Development	\$365,290
		Native American	0.5	Family Functioning	\$97,408
		White	63.4	Total	\$525,564
		All others	4.3	* Excludes encumbrances	

Program Summary

The San Luis Obispo County Commission has funded 19 projects to meet community needs that its planning process had identified, including a multi-media campaign to deliver information (in English and Spanish) regarding Prop. 10 funded projects and other local resources that serve families with young children that will reach approximately 63,000 homes. The projects will increase availability of child health and childcare services, including comprehensive developmental and behavioral assessments and interventions, and make dental services available to children who are not eligible for services under other publicly funded programs. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Project REWARD (Rewarding Experienced Workers And Reinforcing Development). Distributed \$231,500 in retention incentive stipends to 159 individuals (134 center-based providers and 25 family childcare providers).
- ☐ Nutrition. Analyzed 582 preschool lunches at five sites covering all socioeconomic brackets. Educational materials based on the results are in development.
- ☐ Home visits. Public health nurses visited first-time mothers at home with the aim of improving pregnancy outcomes, child health, and family life skills.
- ☐ Parenting education. Multiple workshops for low-income parents from underserved areas included toy-making and learning readiness for pre-kindergarten children. Results show 95 percent of parents using toys at home with their children two or more times a week, exceeding program goal of 50 percent.
- ☐ Literacy. Parents are taught to read by teaching them to read to their children, which increases literacy in parent and child simultaneously.
- ☐ Vision Screening. Screened 2,694 children for visual disorders and delays in visual development. Referred 138 children, 112 of whom were seen by an optometrist.
- ☐ Breastfeeding promotion. Made 223 clinic contacts (212 low-income mothers, 181 Hispanic mothers) providing prenatal and post-delivery breastfeeding education.
- ☐ Head Start. Extended months of operation from nine to 12, benefiting 108 children from three communities with the longest waiting lists.
- ☐ County Office of Education. Extended hours of operation in existing day programs and childcare services from three to eight hours a day, benefiting 68 children and their families. *(continued on next page)*

Fiscal

July 1, 2000, Balance	\$3,909,120
Revenues:	
Prop. 10	\$2,288,421
Other State Prop. 10	125,000
Non-Prop. 10	0
Interest	273,573
Total Revenues	\$2,686,994
Expenses/Encumbrances	\$380,690
June 30, 2001, Balance	\$6,215,424
Funds Committed	\$4,635,276
Funds for Future Investments and Program Sustainability	\$1,580,148

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

San Luis Obispo County Commission
(805) 781-4058

San Luis Obispo County

Since July 1, 2001, the San Luis Obispo County Commission has implemented the following program activities:

- ☐ Committed an additional \$900,000 to extend current projects for an additional six months (1/03 - 6/03)
- ☐ Committed \$119,303 per year for the next four years (or \$477,212 over four years) to the School Readiness initiative
- ☐ Provided \$31,000 to install outdoor shades in the new childcare playground area
- ☐ Committed \$8,500 to produce videotapes detailing local resources that will be included in the New Parent Kits.

San Mateo County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	10,142	African-American	2.6%	Systems	<u>Expenditures</u>
0 to 5 population (2000)	45,374	Asian	17.8	Child Health	\$8,500
		Latino	31.9	Child Development	\$174,500
		Native American	0.2	Family Functioning	\$191,000
		White	38.6	Total	\$374,000
		All others	8.9	* Excludes encumbrances	

Program Summary

The San Mateo Commission has completed its strategic plan and released \$4.9 million in 13 grants. The Commission intends to employ a multi-year, multi-layered approach to funding that allows for new and innovative programs, large-scale strategic initiatives, and ongoing support for existing grantees. San Mateo participates in the Civic Engagement Project. The Commission identified the following **innovative and promising practices** as integral to its overall program during FY 2000/01:

- ☐ Retention incentives. Cooperated with community college to increase recruitment and retention of early childhood educators. 449 students received free textbooks, and 60 students received tutoring from bilingual tutors.
- ☐ Multidisciplinary assessments. Expanded assessments by public health nurses of pregnant women and newborns on Medi-Cal and expanded availability of specialized services for families at risk due to social or mental health factors. Multidisciplinary team of 50 carried active caseload of approximately 1,200 families.
- ☐ School Readiness. Conducted four-week summer program – “Summer Transitional Kindergarten Readiness Program” – at nine sites to help four- and five-year olds get ready for kindergarten. All sites use the same kindergarten readiness assessment tool.
- ☐ Early intervention. Completed plan for countywide collaboration to examine the quality and effectiveness of services for infants leaving neonatal intensive care.

In an effort to maximize future investment strategies, the Commission formed three *ad hoc* work groups to address three focus areas: childcare and early learning, health and well-being, and children are nurtured in a stable and caring environment. Each group was to develop a strategic initiative with specific outcomes, timeline, budget/fiscal leveraging, and methods/best practices. The strategic initiative workgroup meetings commenced and continued for several months, thereby drafting recommendations totaling slightly over \$9 million. Simultaneously, the finance subcommittee met to evaluate the Commission's capacity to fund programs over the next ten years, analyze and test various funding scenarios, and develop strategies to guide future investments.

The Commission developed a 10-year financial plan and approved it in December 2001. The plan allows for special projects such as the School Readiness initiative and New Parent Kit distribution, as well as strategic initiatives, and competitive grant funding. The 10-year plan provides a framework for

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Audit Findings

The opinion of the independent auditor reflects no material exceptions.

San Mateo County Commission
(650) 802-5090

San Mateo County

the Commission to invest funds for future investment and program sustainability and future annual allocations.

Since July 1, 2001, the Commission awarded \$1.4 million to the San Mateo County Human Services Agency to pilot the Foster Care/Kinship Childcare Program to provide childcare for working, foster care parents; support to relative caregivers, and training for childcare providers who care for foster children. The Human Services Agency's mission is to ensure that all individuals and families become healthy, productive, contributing members of society. Through a collaborative effort, this pilot program has been built on the successes of existing programs that support children 0-5 and their families. Whereas the intent is to support foster care parents, it is also recognized that ultimately this project will promote high-quality childcare through trained and highly skilled individuals in the early childhood education profession.

Santa Barbara County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	5,764	African-American	1.6%	Systems	Expenditures \$652,555
0 to 5 population (2000)	26,008	Asian	2.8	Child Health	\$693,646
		Latino	54.8	Child Development	\$1,086,429
		Native American	0.5	Family Functioning	\$1,361,845
		White	36.4	Total	\$3,794,475
		All others	3.9	* Excludes encumbrances	

Program Summary

During FY 2000/01, the Santa Barbara Children and Families Commission awarded:

- ❑ \$4,838,866 in direct service grants to 38 agencies
- ❑ \$335,733 in capacity-building and planning grants to nine agencies
- ❑ \$64,267 in midyear planning grants
- ❑ \$267,872 for Spruce-Up for Kids Day mini-grants to 91 small centers and family childcare providers. This program was matched by volunteer labor and donated supplies.

The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ❑ Healthy Start programs. Expanded seven Healthy Start programs to include services for families of children 0-5 by integrating and expanding school readiness services to 7,536 children and 4,026 family members. Evaluation team worked with five Health Start program coordinators and teachers to develop a teacher questionnaire about child domains, as well as a family questionnaire about family domains.
- ❑ Transportation. Provided transportation to Prop. 10 services for 1,520 individuals and purchased infant car seats and provided training on their installation and proper use.
- ❑ Newborns. Developed and refined an integrated service model that provides three home visits for each newborn and three telephone calls to families. Includes outreach to medical community and regular information sharing through committee and team meetings for standardized coordination and protocols.
- ❑ Service integration. Funded 17 grants utilizing integrated systems including dental services, early mental health, development of an office of early care and education and quality improvement, health linkages, and pregnant and parenting teens.
- ❑ Expansion of services to geographically isolated and underserved communities. Included primary healthcare, parent education, case management, and others.
- ❑ Civic engagement. Conducted extensive community outreach and civic engagement to actively include families, caregivers, and service providers in planning service delivery and evaluation.
- ❑ Evaluation. Developed results-based accountability system and computerized reporting for grantees. Conducted extensive coordination and training of grantees.

Fiscal ⁽¹⁾

July 1, 2000, Balance	\$8,911,752
Revenues:	
Prop. 10	\$5,558,562
Other State Prop. 10	145,890
Non-Prop. 10	0
Interest	552,565
Total Revenues	\$6,257,017
Expenses/Encumbrances	\$4,889,652
June 30, 2001, Balance	\$10,279,117
Funds Committed	\$8,196,062
Funds for Future Investments and Program Sustainability	\$2,083,055

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Santa Barbara County Commission
(805) 884-8085

Santa Clara County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	26,659	African-American	2.3%	Systems	<u>Expenditures</u>
0 to 5 population (2000)	119,418	Asian	25.8	Child Health	\$268,837
		Latino	34.0	Child Development	\$1,862,688
		Native American	0.3	Family Functioning	
		White	31.3	Total	\$2,131,525
		All others	6.3	* Excludes encumbrances	

Program Summary

The Santa Clara County Commission's strategic plan lists 21 strategies to improve the lives of children and families. The Commission chose 11 of the 21 to fund in the first three years, with emphasis on providing healthcare to all children and creating avenues through which grantees can "give back" to the community. Santa Clara participated in the Civic Engagement Project. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Outreach. Participation in the Civic Engagement Project led to extensive outreach to special populations.
- ☐ Negotiation. New form of contracting allowed for community input, identification of cultural and system differences required for responsive service delivery, and ability to build in negotiation (with resulting mid-term changes).
- ☐ Screening center. Awarded grant to plan development of a Screening, Assessment, and Diagnostic Center for children 0-5.
- ☐ Health insurance. Outreach workers provided language-appropriate material and support to educate and enroll parents who are uninsured and may be unaware of Medi-Cal or Healthy Families programs.
- ☐ Childcare facility enhancement. Allocated \$2 million to 206 providers for facility enhancements, through grants of up to \$9,000 for educational toys, books, computers, and other equipment; or barter/loan programs that offer \$10,000 to \$50,000 for major renovations and capacity-building additions. In return for barter/loans, recipients "give back" by offering in-kind services, such as free childcare slots or mentoring programs.

Since July 1, 2001, the Commission initiated the following activities:

- ☐ The Center for Learning and Achievement. The Commission awarded \$5 million annually to the Santa Clara Valley Health and Hospital System for a three-year period to provide a multi-disciplinary assessment center for children with developmental variations (including developmental delays, behavioral and mental health concerns, and learning differences) bringing together health, developmental, and behavioral/mental health expertise into a comprehensive system.

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Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Santa Clara County Commission
(408) 289-5332

Santa Clara County

- ❑ Community Outreach to Produce an Unduplicated Database of Children Awaiting Child Care in Santa Clara County. The purpose of this allocation is to find and select the right partner to accurately identify the number of all children 0-5 awaiting childcare in Santa Clara County.
- ❑ Prenatal and Toddler Home-Based Visitation Program. The intent of this allocation of \$2,500,000 annually for three years is to develop appropriate research based models for providing home based visitation to high-risk populations in Santa Clara County. The concept of home visitation for parents of children prenatal to two years of age has been implemented in many models. These models have demonstrated best practices in the prevention of abuse and neglect through a service delivery that supports the following: healthy prenatal behaviors, positive interactions which enhance child/parent bonding, and early identification of childhood neurological issues.
- ❑ Early Childhood Institute for Professional Development, Planning, and Innovation. The childcare and early childhood education field has grown tremendously over the past decade, but has not been funded adequately nor have sufficient educational training opportunities have been made available. One of the major Commission concerns is the lack of sustainable workforce and consistency in quality childcare facilities. The Commission awarded \$5 million annually for the next three years to address this issue.

Santa Cruz County

Population		Ethnicity of Children 0-5		Result Area*
Total births (1998)	3,421	African-American	0.7%	<u>Expenditures</u>
0 to 5 population (2000)	15,544	Asian	2.2	Systems
		Latino	45.5	Child Health
		Native American	0.4	Child Development
		White	46.4	Family Functioning
		All others	4.8	Total
				* Excludes encumbrances

Program Summary

The Santa Cruz County Commission named its strategic direction "Investing in Our Children." It awarded more than \$3 million in grants for 80 projects (46 mini-grants totaling \$283,000 and 34 major grants totaling \$2.9 million). Santa Cruz participated in the Civic Engagement Project. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Healthcare. Awarded grants for health benefits advocacy, outreach and enrollment in health insurance programs, immunization registry, free and low-cost immunizations, in-home nursing support for high-risk infants, dental care, substance abuse treatment for parents/guardians of children 0-5, and smoking cessation programs.
- ☐ Family support. Awarded grants for paraprofessional home visiting; community-based family resource centers; and information, advocacy, and support for parents of children with special needs.
- ☐ School readiness. Awarded grants to (i) provide financial incentives to keep providers in childcare programs; (ii) support training opportunities for childcare providers and literacy programs; and (iii) increase access to quality childcare and parent empowerment programs.

Fiscal

July 1, 2000, Balance	\$5,671,176
Revenues:	
Prop. 10	\$3,299,063
Other State Prop. 10	0
Non-Prop. 10	0
Interest	<u>363,062</u>
Total Revenues	\$3,662,125
Expenses/Encumbrances	<u>\$3,604,570</u>
June 30, 2001, Balance	\$5,728,731
Funds Committed	\$124,600
Funds for Future Investments and Program Sustainability	\$5,604,131

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Santa Cruz County Commission
(831) 465-2217

Shasta County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	1,943	African-American	1.2%	Systems	<u>Expenditures</u> \$2,500
0 to 5 population (2000)	9,643	Asian	1.9	Child Health	\$1,000
		Latino	11.0	Child Development	\$450
		Native American	4.2	Family Functioning	
		White	76.0	Total	\$3,950
		All others	5.7	* Excludes encumbrances	

Program Summary

The Shasta County Commission completed its strategic plan and began the process of requesting proposals to address its goals. The Commission identified three broad priorities for funding: (i) increased community knowledge of early childhood, along with increased understanding of the value and importance of early childhood development and learning; (ii) increased access to quality services; and (iii) community development. The result of the Commission's planning efforts to date has been heightened awareness of the significance of early childhood and the development that occurs in the prenatal period through the first four years of life.

Since July 1, 2001, the Commission completed its first round of funding. The Commission awarded 24 grants, with commitments of \$5.7 million to projects over the next four years. As a result, the Commission has committed all available funds.

Noteworthy projects undertaken since July 1, 2001, include:

- ☐ An infant/maternal mental health program
- ☐ A breastfeeding resource project
- ☐ A system for universal screening and intervention with at-risk families of newborns
- ☐ A developmental care system in the neonatal intensive care unit
- ☐ Four programs aimed at decreasing early childhood exposure to violence
- ☐ Five toddler parks/playgrounds
- ☐ A centralized child care eligibility list
- ☐ Two obesity and anemia prevention programs
- ☐ Five family literacy programs including the creation of a family library place at the county library.

Fiscal

July 1, 2000, Balance	\$3,084,416
Revenues:	
Prop. 10	\$1,873,749
Other State Prop. 10	20,631
Non-Prop. 10	0
Interest	<u>206,413</u>
Total Revenues	\$2,100,793
Expenses/Encumbrances	<u>\$222,774</u>
June 30, 2001, Balance	\$4,962,435
Funds Committed	\$4,294,564
Funds for Future Investments and Program Sustainability	\$667,871

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Shasta County Commission
(530) 229-8300

Sierra County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	21	African-American	1.4%	Systems	Expenditures \$10,000
0 to 5 population (2000)	147	Asian	0.0	Child Health	\$500
		Latino	12.2	Child Development	\$32,049
		Native American	0.0	Family Functioning	
		White	83.0	Total	\$42,549
		All others	3.4	* Excludes encumbrances	

Program Summary

The Sierra County Commission completed its strategic plan and awarded its first two grants. The Commission also entered into collaboration with three other counties to address oral health issues, implemented a childcare worker retention incentives project (CARES), and collaborated with another county to address health and dental insurance accessibility. The Commission is participating in a coalition of small-population counties working together to develop an evaluation model that is appropriate and applicable. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Childcare workers retention incentives (CARES). Awarded annual stipends to 15 childcare providers (about 65 percent of workforce), based on earned units or other training completed during the year. Participation also requires career development counseling and attendance at quarterly Child Development Corps meetings.
- ☐ Childcare center. Awarded a grant to establish a licensed children and families center/preschool in an area where only home-based childcare had been available.
- ☐ Mobile literacy project. Awarded a grant to provide mobile literacy services to children and families in remote areas of the county.
- ☐ School readiness center. Entered into a collaboration with school and local daycare providers to establish a school-site-based children and families school readiness center.

Fiscal

July 1, 2000, Balance	\$246,296
Revenues:	
Prop. 10	\$18,322
Other State Prop. 10	315,520
Non-Prop. 10	12,000
Interest	13,606
Total Revenues	\$359,448
Expenses/Encumbrances	\$142,808
June 30, 2001, Balance	\$462,936
Funds Committed	\$444,703
Funds for Future Investments and Program Sustainability	\$18,233

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Sierra County Commission
(530) 993-4884

Siskiyou County

Population		Ethnicity of Children 0-5		Result Area*
Total births (1998)	461	African-American	1.3%	<u>Expenditures</u>
0 to 5 population (2000)	2,260	Asian	1.3	Systems
		Latino	16.1	Child Health
		Native American	5.0	Child Development
		White	72.1	Family Functioning
		All others	4.2	Total
				* Excludes encumbrances

Program Summary

The Siskiyou County Commission formed 10 community teams, eight of which it has funded to conduct programs. In FY 2000/01, the Commission conducted a series of 10 presentations on the critical importance of years 0-5 in a child's development and established a family resource center. The Commission is participating in a coalition of small population counties working together to develop an evaluation model that is appropriate and applicable. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Access. Provided a community-dedicated OB/Gyn physician and transportation to essential services for families with children 0-5, aiming to improve healthcare. Also provided translation services for Spanish-speaking families.
- ☐ Family resource center. Established children and families resource and learning center to provide a relaxed and trustworthy environment of fun for children 0-5 and their parents and caregivers to explore and learn together through hands-on activities.
- ☐ Outreach. AmeriCorps volunteers worked to build trust within Klamath River communities to increase receptiveness to ideas on improved parenting.
- ☐ Reading and storytelling. Helped childcare providers improve their storytelling skills to help children 0-5 become excited about listening and reading. Juvenile literature librarian visited ten childcare homes/centers to train childcare providers.
- ☐ Education and home visiting. Provided prenatal education services to all pregnant women in greater Mt. Shasta area and offered home visits by a public health nurse, RN, LVN, or breastfeeding specialist to families of newborns.
- ☐ Family activities. Introduced parents and children 0-5 to variety of planned activities and playgroups focused on early development.

Since July 1, 2001, the Commission implemented a program, developed in coordination with Siskiyou County Behavioral Health Services, to provide a behavior intervention specialist to expand services to parents and children 0-5 on issues regarding behaviors. The program will target children who have behaviors that do not qualify as mental health disorders, and children who do not qualify for Medi-Cal or other public funding for the treatment of mental health disorders. It is an effort in the area

(continued on next page)

Fiscal

July 1, 2000, Balance	\$667,292
Revenues:	
Prop. 10	\$444,570
Other State Prop. 10	126,951
Non-Prop. 10	0
Interest	<u>59,999</u>
Total Revenues	\$631,520
Expenses/Encumbrances	<u>\$408,567</u>
June 30, 2001, Balance	\$890,245
Funds Committed	\$0
Funds for Future Investments and Program Sustainability	\$890,245

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Siskiyou County Commission
(530) 938-2834

Siskiyou County

of school readiness. The cost to the Commission is estimated at \$80,000 per year over a three-year contract.

The Commission approved funding for matching funds to the Butte Valley Team if they are awarded their School Readiness initiative grant. The grant is expected to be \$40,000 annually over a three-year contract.

Solano County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	5,510	African-American	14.4%	Systems	<u>Expenditures</u>
0 to 5 population (2000)	28,784	Asian	9.8	Child Health	\$25,000
		Latino	27.4	Child Development	\$112,659
		Native American	0.3	Family Functioning	\$90,674
		White	38.0	Total	\$228,333
		All others	10.1	* Excludes encumbrances	

Program Summary

The Solano County Commission completed its strategic plan and began awarding grants for increasing childcare, home visiting, parent education, literacy, substance abuse services for incarcerated parents, literacy services, health services access, and expansion of Head Start. The Commission has also begun funding retention incentive initiatives (CARES). The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Mini-grants. Awarded 49 mini-grants of up to \$5,000 each to fund community health fair and purchase of age-appropriate computer systems and software, books, art supplies, games, toys, and playground equipment.
- ☐ Planning grants. Awarded nearly \$285,000 to plan service delivery to special populations, including but not limited to African-American, Filipino, and rural families and children of incarcerated parents.

Fiscal

July 1, 2000, Balance	\$8,631,003
Revenues:	
Prop. 10	\$5,313,614
Other State Prop. 10	125,171
Non-Prop. 10	370
Interest	<u>558,357</u>
Total Revenues	\$5,997,512
Expenses/Encumbrances	<u>\$1,266,606</u>
June 30, 2001, Balance	\$13,361,909
Funds Committed	\$11,862,696
Funds for Future Investments and Program Sustainability	\$1,499,213

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Solano County Commission
(707) 435-2965

Sonoma County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	5,472	African-American	1.4%	Systems	Expenditures
0 to 5 population (2000)	27,597	Asian	2.9	Child Health	\$15,285
		Latino	32.3	Child Development	\$638,620
		Native American	0.7	Family Functioning	\$8,471
		White	57.2	Total	\$662,376
		All others	5.5	* Excludes encumbrances	

Program Summary

The Sonoma County Commission's strategic planning process found that the currently available services needed to be coordinated and enhanced. Thus, the Commission has begun funding expansion and linkage of the following services: parent education, oral health, family literacy, and technical assistance consulting for childcare providers. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Childcare behavioral health consultation. Provided no-cost consultation by behavioral health professionals to help childcare providers work with children who have behavioral, temperamental, or developmental problems. Teams included mental health clinician and early childhood education specialist.
- ☐ Home visiting/parent education and support. Planning group designed home visiting program to provide for three visits during a baby's first year to connect first-time parents with resources in their community. In addition to traditional home visits, one part of the program reached out to homeless parents and another provided parent support at places parents already frequent (e.g., work sites and childcare centers).
- ☐ Oral health education. Coalition of concerned practitioners provided countywide oral health education.

Since July 1, 2001, the Commission has unveiled two major initiatives:

- ☐ Navigator home visiting program. Planned by a group of key stakeholders in home visiting, the program will provide three visits to the parents of first-born children in Sonoma County. These visits will connect parents with services and supports in their communities, including parent education. The first visit will be provided by a nurse, and will take place shortly after the birth. The second and third visits will be provided by a home visiting specialist—typically, an early childhood development professional or a parent educator. All visits will offer a menu of services from which the parents will select those subjects of most importance to them. Childhood injury prevention tools, child development information, parenting resources, and books to read to the baby will be given to the parents. Visits will be conducted in English and in Spanish.

Since July 1, 2001, the Commission committed \$3.3 million to this program.

Fiscal

July 1, 2000, Balance	\$8,498,366
Revenues:	
Prop. 10	\$5,276,967
Other State Prop. 10	73,022
Non-Prop. 10	435
Interest	588,037
Total Revenues	\$5,938,461
Expenses/Encumbrances	\$1,367,430
June 30, 2001, Balance	\$13,069,397
Funds Committed	\$10,221,949
Funds for Future Investments and Program Sustainability	\$2,847,448

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Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Sonoma County Commission
(707) 565-6638

Sonoma County

- Regional childcare initiative. The regional childcare initiative addresses goal two of the Commission's strategic plan: *Families will have access to high-quality, dependable, stable, and affordable childcare.* The projects include:

- ❖ Developing new sites for childcare, including purchase of facilities, portable classrooms, and new and expanded Head Start programs
- ❖ Provision of resources to promote professional development of childcare providers
- ❖ Recruitment and training of new providers in remote areas
- ❖ Early intervention services for children with special needs
- ❖ Voucher programs to assist low-income families in purchasing childcare
- ❖ Renovation of a teen parent classroom facility and extending hours of care.

Since July 1, 2001, the Commission has committed \$3.8 million to this initiative.

Stanislaus County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	6,927	African-American	2.8%	Systems	Expenditures \$30,500
0 to 5 population (2000)	35,582	Asian	3.6	Child Health	\$663,584
		Latino	46.6	Child Development	\$1,078,855
		Native American	0.6	Family Functioning	\$1,027,315
		White	41.7	Total	\$2,800,254
		All others	4.7	* Excludes encumbrances	

Program Summary

The Stanislaus County Children and Families Commission completed its strategic plan and structured a grants and master contractors program in three stages: pilot (or experimental), innovative (or promising), and proven (or demonstration). The Commission awarded small grants and mini-grants as designated or undesignated programs. Initially approved designated pilot projects include: smoking cessation, substance abuse intervention and prevention, programs for pregnant teens, health insurance enrollment, prevention of childhood obesity, and prevention of homelessness. The Commission funded undesignated pilot projects to stimulate new or enhanced activities targeting children and families. The Commission funded mini-grants on a one-time basis responsive to needs in the community.

Successful designated and undesignated small grants will be sustained as innovative and promising programs, and eventually as proven demonstrations. Master contracts approved by the Commission are for childcare and child development, specialized early childcare, an infant/maternal/paternal database, and facilities. Master contractors will administer the programs and Commission staff will monitor and act as liaison. To sustain funded projects, the Commission has approved the development of an endowment and the feasibility of a community foundation. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ❑ New arrangement for grants administration. Selected United Way to administer the Commission's funding process. United Way issued requests for proposals and convened and managed the review committees composed of community volunteers that evaluated proposals. The Commission awarded \$2.8 million in grants to diverse community groups.
- ❑ Selection of master contractors. Partnered with Stanislaus County Office of Education and Modesto City Schools to administer a \$5.3 million contract for childcare. The Commission selected Behavioral Health and Recovery Services of Stanislaus County to administer a \$432,000 contract for the specialized childcare program. The Health Services Agencies of Stanislaus County will implement an infant/maternal/paternal database (funded at \$86,400) to identify and track health needs in the community.
- ❑ State matching programs. The Commission committed \$400,000 to Stanislaus County Project CARES, a compensation/retention incentives program to be administered by the Yosemite Community College District. The Commission committed to School Readiness and will match \$544,098 per year for the four-year project.

Fiscal ⁽²⁾

July 1, 2000, Balance	\$10,796,284
Revenues:	
Prop. 10	\$6,680,110
Other State Prop. 10	0
Non-Prop. 10	0
Interest	1,001,694
Total Revenues	\$7,681,804
Expenses/Encumbrances	\$59,847
June 30, 2001, Balance	\$18,418,241
Funds Committed	\$7,621,957
Funds for Future Investments and Program Sustainability	\$10,796,284

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Stanislaus County Commission
(209) 558-6218

Sutter County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	1,158	African-American	2.1%	Systems	<u>Expenditures</u> \$7,500
0 to 5 population (2000)	5,728	Asian	12.0	Child Health	
		Latino	34.7	Child Development	
		Native American	1.2	Family Functioning	\$7,500
		White	45.1	Total	\$15,000
		All others	4.9	* Excludes encumbrances	

Program Summary

The Sutter County Commission awarded five planning grants, developed a media plan, conducted two community forums, conducted a kindergarten survey of the existing level of school readiness, and sponsored and participated in a free health fair. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Sutter County Parent Network. Awarded planning grant to support series of community forums and develop coordinated system of services for families of developmentally disabled children 0-5 who need information, training, and peer support. Grant also supported development of plan for meeting service needs of children who do not qualify for other programs.
- ☐ Family support. Awarded planning grant to Yuba-Sutter Family YMCA to expand current parent education and child development programs to include programs that begin in last trimester of pregnancy. Plans also include multimedia public awareness campaign (in English, Spanish, and Punjabi) targeted to first-time parents.

Since July 1, 2001, the Commission allocated over \$1.6 million of its program sustainability set-aside funds for implementation and direct services grants.

Fiscal ⁽¹⁾

July 1, 2000, Balance	\$1,853,162
Revenues:	
Prop. 10	\$1,116,727
Other State Prop. 10	66,522
Non-Prop. 10	0
Interest	<u>137,063</u>
Total Revenues	\$1,320,312
Expenses/Encumbrances	<u>\$109,608</u>
June 30, 2001, Balance	\$3,063,866
Funds Committed	\$0
Funds for Future Investments and Program Sustainability	\$3,063,866

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Sutter County Commission
(530) 822-7505

Tehama County

Population		Ethnicity of Children 0-5		Result Area*
Total births (1998)	651	African-American	0.7%	<u>Expenditures</u>
0 to 5 population (2000)	3,534	Asian	0.8	Systems
		Latino	30.1	Child Health
		Native American	1.5	Child Development
		White	63.4	Family Functioning
		All others	3.5	Total
				* Excludes encumbrances

Program Summary

The Tehama County Commission's activities over the past year emphasized outreach. The Commission: (i) conducted a series of parent and provider focus groups (in English and Spanish); (ii) distributed surveys (in English and Spanish) to parents of infants and toddlers, preschool providers, and licensed childcare providers; and (iii) surveyed kindergarten teachers. By the close of the fiscal year, the Commission had awarded its first grants. The Commission is participating in a coalition of small population counties working together to develop an evaluation model that is appropriate and applicable. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Collaboration. Established three planning task force workgroups to review and analyze information gathered to date regarding child health and development. Workgroups recommended objectives and strategies, desired outcomes, and indicators.
- ☐ Kindergarten teacher survey. Surveyed kindergarten teachers regarding the presenting skills, behaviors, and health status of children entering school (100 percent return rate). The Commission will administer this survey every two years as an evaluation and progress measurement tool.

Since July 1, 2001, the Commission has encumbered the majority of its available funds for the following:

- ☐ Utilizing an interdisciplinary team approach, develop a home visiting program resulting in optimal early childhood development focusing on prevention and best practices
- ☐ Expand infant/toddler care along with a parent education component through the purchase of a new facility and van
- ☐ Hire full-time staff for outreach to raise awareness of benefits of licensing to license exempt childcare providers
- ☐ Provide on-site childcare programs or childcare assistance by developing a plan for employers
- ☐ Expand existing Family Resource Center in both capacity and delivery of services
- ☐ Provide prenatal classes, six-week postpartum classes, breastfeeding classes, childbirth classes, and water birth classes (in Spanish).

Fiscal (1) (3)

July 1, 2000, Balance	\$891,404
Revenues:	
Prop. 10	\$627,798
Other State Prop. 10	94,131
Non-Prop. 10	0
Interest	<u>61,654</u>
Total Revenues	\$783,583
Expenses/Encumbrances	<u>\$128,832</u>
June 30, 2001, Balance	\$1,546,155
Funds Committed	\$798,785
Funds for Future Investments and Program Sustainability	\$747,370

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Tehama County Commission
(530) 528-1395

Trinity County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	121	African-American	0.4%	Systems	<u>Expenditures</u>
0 to 5 population (2000)	552	Asian	0.4	Child Health	\$256,084
		Latino	9.2	Child Development	\$4,747
		Native American	4.3	Family Functioning	\$46,895
		White	78.1	Total	\$307,726
		All others	7.6	* Excludes encumbrances	

Program Summary

The Trinity County Commission's goal in FY 2000/01 was to meet the four objectives identified in its strategic plan by investing in a consumer-oriented and easily accessible service delivery system. The Commission awarded eight grants targeted to improving children's health, two grants targeted to improving family functioning, and two grants targeted to making improvements in child development programs. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Midwifery. Provided birth assistance and lactation consultation for new mothers, promising to reach geographically isolated families and thereby increase access to high-quality prenatal and well-baby care.
- ☐ Children's garden. Introduced children to gardening and growing healthy food.
- ☐ Aquatic safety. Promoted water accident prevention and parent/child bonding.
- ☐ Children's festival. Hosted 30 booths.

Since July 1, 2001, the Commission implemented various programs that encumbered all remaining available fund balances.

Fiscal ⁽¹⁾

July 1, 2000, Balance	\$257,687
Revenues:	
Prop. 10	\$116,689
Other State Prop. 10	326,083
Non-Prop. 10	0
Interest	<u>14,522</u>
Total Revenues	\$457,294
Expenses/Encumbrances	<u>\$429,136</u>
June 30, 2001, Balance	\$285,845
Funds Committed	\$50,000
Funds for Future Investments and Program Sustainability	\$235,845

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Trinity County Commission
(530) 623-8322

Tulare County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	6,890	African-American	1.4%	Systems	Expenditures \$134,089
0 to 5 population (2000)	32,826	Asian	2.2	Child Health	\$233,490
		Latino	67.7	Child Development	\$316,999
		Native American	0.7	Family Functioning	\$166,774
		White	25.7	Total	\$851,352
		All others	2.3	* Excludes encumbrances	

Program Summary

The Tulare County Commission approved 27 grants, providing a total of \$6.2 million in funding. In addition, the Commission provided more than \$100,000 to 11 organizations in mini-grants for purposes of purchasing playground equipment, improving childcare facilities, and supporting literacy programs. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Collaboration. Nine health services providers in City of Tulare formed a collaborative and leveraged Commission grant to receive additional money from private sources.
- ☐ Early intervention. Specialized in increasing the competence, confidence, and capacity of childcare providers serving children with special needs.
- ☐ School readiness. Collaborated with community college to combine practical experience with early childhood education curriculum. Designed to prepare Cal-Works enrollees for positions in childcare centers.
- ☐ Children with special needs. Expanded support services for parents of children with special needs and childcare slots for these children.
- ☐ Radio Bilingue. Provided media services to inform farm worker population of providers and services available through Prop. 10.
- ☐ Mental health. Collaboration of public and private agencies provided early intervention for high-risk families by offering a systemic approach to early behavioral intervention.
- ☐ Safe care. Provided safe environment for children during court-ordered visits and exchanges between custodial parents.
- ☐ Undocumented families. Collaboration of public agencies to deliver seamless services for healthcare, mental health, and family safety to children 0-5 in undocumented families.

Since July 1, 2001, the Commission has pursued the following projects:

- ☐ State School Readiness initiative. Identified that the matching funds necessary to participate will need to come from unencumbered funds. The County Commission will match its annual allocation from the State of over \$850,000.

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Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Tulare County Commission
(559) 622-8650

Tulare County

- ☐ New Parents Kit. Preparing a budget that will include the cost of the premiums added to the kit, and other packing, warehousing, and delivery costs. The Commission will kick off the Tulare County New Parents Kit program with the first baby born in 2002. The first-year budget is estimated at \$50,000, with an additional \$20,000 each year thereafter.
- ☐ Sustainability. Determining the funding necessary to develop a five-year plan for sustaining the work of the Commission should Prop. 10 funds be discontinued. This plan will go before the Tulare County Commission for approval in the spring of 2002.
- ☐ Data management and evaluation contracts. Initiated one-year contracts of approximately \$500,000 per year.

Tuolumne County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	429	African-American	0.6%	Systems	Expenditures \$2,917
0 to 5 population (2000)	2,466	Asian	0.5	Child Health	\$2,800
		Latino	11.5	Child Development	
		Native American	2.2	Family Functioning	\$2,916
		White	81.8	Total	\$8,633
		All others	3.4	* Excludes encumbrances	

Program Summary

The Tuolumne County Commission awarded \$1.2 million in eight grants over a three-year period for support of dental screening and education, child abuse prevention, family learning centers, services for at-risk children and families, library outreach, early childhood education providers (CARES), community coalition support, prenatal assessment, and safety skills for preschoolers. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Grants program. Instituted a number of grant funding categories for different levels of funding and timelines, to be more responsive to stated community needs. This included a process for awarding large grants for long terms (three years) and requiring grantees to demonstrate service integration as a measurable outcome.
- ☐ Family learning centers. Awarded funds to expand a successful program, which operates as a community partnership, and serves primarily Cal-Works participants with young children. Two centers provide transportation, Head Start/childcare access, family literacy, job/life/parenting skills classes for parents, mental health and recovery services, and linkages and support for access to community services.

Since July 1, 2001, the Commission issued three significant capital grants to assist in funding a Healthy Start site, an infant care site and a vehicle to facilitate a home visiting program. In addition, a dental task force is being formed to address the need for pediatric oral surgery in Tuolumne County.

Fiscal ⁽¹⁾

July 1, 2000, Balance	\$787,271
Revenues:	
Prop. 10	\$413,709
Other State Prop. 10	106,181
Non-Prop. 10	0
Interest	56,433
Total Revenues	\$576,323
Expenses/Encumbrances	\$74,084
June 30, 2001, Balance	\$1,289,510
Funds Committed	\$1,289,510
Funds for Future Investments and Program Sustainability	\$0

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Tuolumne County Commission
(209) 586-0707

Ventura County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	11,576	African-American	1.5%	Systems	Expenditures \$101,815
0 to 5 population (2000)	56,231	Asian	4.1	Child Health	\$157,747
		Latino	47.0	Child Development	\$206,516
		Native American	0.3	Family Functioning	\$52,200
		White	43.0	Total	\$518,278
		All others	4.1	* Excludes encumbrances	

Program Summary

The Ventura County Commission committed 55 percent of its annual allocation to a countywide school readiness initiative – Neighborhoods for Learning. The Commission awarded other funding to child health projects, barrier reduction and high impact projects, retention incentives (CARES), quality improvement, and community outreach. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Neighborhoods for Learning (NfL). Eleven local neighborhoods in seven regions of the county are designing school readiness programs to best meet their unique needs (cultural, ethnic, linguistic, socioeconomic, special needs). Each NfL adhered to specified guidelines that promote neighborhoods in which high-quality preschool, Healthy Starts for children, parent empowerment, family-friendly workplaces, and connections across generations are an integral part of a child's environment. NfLs engaged public and private agencies, service clubs, for-profit and non-profit organizations, schools, and faith communities.
- ☐ Barrier reduction/high impact. Funded 37 projects to improve access to quality services for children 0-5 and for innovative ideas and best practices.
- ☐ Child physical and mental health. Funded expansion and coordination of oral health and mental health services to establish an integrated service delivery system as well as projects directed to high-risk populations such as home visitation programs.
- ☐ Retention incentives (CARES). Provided \$500 each to 251 childcare providers who engaged in a minimum of 10 hours of quality training.
- ☐ Quality improvement. Created a Center for Excellence, a broad collaborative partnership for quality assurance and improvement through results accountability, training, resource and capacity development, and development of best practices.

The Commission awarded approximately \$1.3 million through our family strengthening initiative. To foster the development of integrated service systems, the Commission granted a portion of this funding as an "allocation" for the development of a parent education model. Eight independent service providers submitting similar proposals were funded through this allocation, necessitating providers to join together to establish an integrated service delivery system that expands and coordinates existing

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Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Ventura County Commission
(805) 648-9990

Ventura County

services. Other projects funded will address early literacy needs, support for foster families, and family-friendly workplace policies by developing models with local businesses that can be replicated. In addition, the Commission granted funds for a mobile preschool and a family development resource center.

Yolo County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	2,148	African-American	1.8%	Systems	Expenditures \$42,896
0 to 5 population (2000)	10,964	Asian	5.9	Child Health	\$56,012
		Latino	42.3	Child Development	\$99,748
		Native American	0.5	Family Functioning	\$156,281
		White	44.4	Total	\$354,937
		All others	5.1	* Excludes encumbrances	

Program Summary

The Yolo County Commission completed its strategic plan and has awarded funding of \$1.6 million to 18 grantees. Yolo County is a participant in the Civic Engagement Project. The Commission identified the following **innovative and promising practices** as integral to its overall program:

- ☐ Literacy. Mobile literacy program services included; Women, Infants, and Children (WIC), health screenings, Healthy Families and Medi-Cal outreach and enrollment, and nutrition education.
- ☐ Crisis care. Provided 24-hour nursery care for children of families in crisis.
- ☐ Childcare outreach. Provided support and training to in-home childcare providers through mobile on-site provider education program.
- ☐ Substance abuse. Provided treatment and referral services for substance abusers to support family reunification.
- ☐ Regular contractor meetings. Coordinated networking, collaboration, referrals, best practices, and technical assistance among providers.
- ☐ Resource sharing. Made conference room available to other community agencies for meetings.
- ☐ Coordination of services. Operated, in coalition with neighboring counties, a toll-free healthy families hotline. Coordinated Medi-Cal and Healthy Families outreach between school districts and community workers.

Since July 1, 2001, the Yolo County Children and Families Commission adopted an initiative funding plan for the next three years. During FY 2001/02, the Commission will fund two, three-year initiatives totaling \$1.3 million to support an outcome-based countywide integrated service delivery system to address two of the specific outcomes detailed in the Commission's strategic plan.

The Commission also budgeted \$95,000 for technical assistance and capacity building for contractors to increase the capacity of agencies to meet the specific needs related to assuring that children 0-5 and their families have the support they need to be healthy and ready to learn.

The Commission is developing a 10-year fiscal sustainability plan that includes a leveraging plan that will be a part of all Commission contracts. The Commission budgeted \$750,000 in FY 1999/2000 to be used as a base for a program sustainability plan. Since the FY 2000/01 audit was completed, this amount has been set aside in its own interest-bearing fund.

Fiscal

July 1, 2000, Balance	\$3,319,953
Revenues:	
Prop. 10	\$2,071,441
Other State Prop. 10	9,619
Non-Prop. 10	76,605
Interest	265,922
Total Revenues	\$2,423,587
Expenses/Encumbrances	\$1,897,271
June 30, 2001, Balance	\$3,846,269
Funds Committed	\$1,188,024
Funds for Future Investments and Program Sustainability	\$2,658,245

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Yolo County Commission
(530) 669-2475

Yuba County

Population		Ethnicity of Children 0-5		Result Area*	
Total births (1998)	984	African-American	3.3%	Systems	<u>Expenditures</u> \$2,500
0 to 5 population (2000)	4,960	Asian	8.4	Child Health	
		Latino	27.4	Child Development	\$11,000
		Native American	1.8	Family Functioning	
		White	52.5	Total	\$13,500
		All others	6.6	* Excludes encumbrances	

Program Summary

The Yuba County Commission completed its strategic plan, which emphasizes collaborative approaches and service integration. The Commission has placed a high priority on outreach to isolated families, hoping to add paraprofessional home visitors and focus existing family resource centers on the younger child. The Commission has begun awarding grants for projects that enhance childcare and promote and improve neighborhood safety. Grants awarded to date include \$61,000 (over two years) to encourage continuing education in child development among preschool teachers and childcare providers (CARES) and \$5,000 for a neighborhood safety/beautification project.

Fiscal

July 1, 2000, Balance	\$1,734,848
Revenues:	
Prop. 10	\$948,928
Other State Prop. 10	75,744
Non-Prop. 10	0
Interest	<u>91,968</u>
Total Revenues	\$1,116,640
Expenses/Encumbrances	<u>\$36,391</u>
June 30, 2001, Balance	\$2,815,097
Funds Committed	\$50,000
Funds for Future Investments and Program Sustainability	\$2,765,097

Audit Findings

The opinion of the independent auditor reflects no material exceptions.

Yuba County Commission
(530) 749-6229

APPENDIX A

SHORT- AND LONG-TERM INTENDED RESULTS

APPENDIX A

SHORT- AND LONG-TERM INTENDED RESULTS

**Figure A-1 — Improved Systems for Families:
Integrated, Accessible, Inclusive, and Culturally Appropriate Services**

S1	Increased accessibility of services/activities
S2	Improved service delivery
S3	Increased cultural competence in service provision and/or evaluation
S4	Increased service integration
S5	Increased accountability for results
S6	Increased civic engagement by program participants
S7	Other (specify)
S8	Other (specify)
S9	Other (specify)
S10	Other (specify)

Figure A-2 — Improved Family Functioning: Strong Families

F1	Parents participate in parent education programs.
F2	Parents receive increased parent support services.
F3	Parents are knowledgeable about child development and practice effective parenting skills.
F4	Families participate in education or training opportunities to improve their economic status.
F5	Parents provide effective and nurturing newborn and infant care.
F6	Children are safe in their homes and communities (safe from intentional injury). [Please report prevention of unintentional injuries in Improved Health section.]
F7	Children are in environments free of tobacco and other substance abuse.
F8	Children will remain with their families.
F9	Families are self-sufficient in areas targeted by the local initiative.
F10	Fewer teenagers have babies and more parenting teenagers delay subsequent pregnancies
F11	Parents support their child's learning, healthy growth and development.
F12	Other result (specify):

Figure A-3 — Improved Child Development: Children Learning and Ready for School

C1	Parents are knowledgeable about quality ECE/child care and available options.
C2	Children, including those with developmental delays and special needs, have access to and receive quality ECE/child care.
C3	ECE/child care providers have increased supports and educational opportunities.
C4	Children receive quality ECE/child care and early childhood education programs.
C5	Children live in home environments supportive of optimal cognitive development.
C6	Children enter kindergarten “ready for school”.
C7	Children continue to be successful in school.
C8	Other result (specify):

Figure A-4 — Improved Child Health: Healthy Children

H1	Expectant mothers have adequate prenatal care.
H2	Parents are knowledgeable about and practice healthy behavior prior to and during pregnancy.
H3	Children receive preventive and ongoing regular health care.
H4	Children receive early screening and early intervention for developmental delays and other special needs.
H5	Children receive preventive and ongoing regular mental health.
H6	Children receive preventive and ongoing oral care.
H7	Parents are knowledgeable about and provide their children with healthy diets and physical activity.
H8	Children are born healthy.
H9	During pregnancy, women refrain from use of tobacco, drugs, and alcohol.
H10	Children have healthy teeth and gums.
H11	Children are healthy and well-nourished.
H12	Children are free of smoking-related illnesses (e.g., asthma and other ACS).
H13	Children are in safe and healthy environments (free from unintentional injuries).
H14	Other result (specify):

APPENDIX B

STRATEGIES

APPENDIX B

STRATEGIES

Service Integration

1	Participating in joint community planning efforts and decisions on revenue maximization and fund allocations
2	Signing Memoranda of Understandings with multiple agencies and groups collaborating to provide integrated services (includes facilitating entry into the service system, coordinated service delivery, shared information, and non-duplication of efforts)
3	Interdisciplinary training for providers
4	Establishing centralized resources, such as registries and databases
5	Use of pooled resources to address root causes and community conditions
6	Increased Civic Engagement by Program Participants
7	Accountability is shared across programs on a countywide basis for agreed upon results
8	Other (specify)

Service Accessibility

9	Making services available for all families though flexible scheduling
10	Increasing service capacity in underserved areas and/or among underserved populations
11	Developing conveniently located service sites, co-location with other service providers and community-based organizations, or multi-disciplinary home-based services
12	Other (specify)

Serving Diverse Populations

13	Training to service providers regarding serving families and children with special needs
14	Cultural diversity training for providers of services to children and families
15	Developing and/or expanding types of child and family services available to locally appropriate languages other than English
16	Increasing the number of service providers who are ethnically, culturally, and linguistically reflective of their communities
17	Developing programs and materials specifically developed for diverse populations (ethnic, cultural, special needs)
18	Other (specify)

Public Engagement

19	Encouraging families to participate in formal and informal community associations
20	Inviting service recipients to participate on policy boards and in program implementation
21	Other (specify)

Individual or Family Focused Activities

22	Prenatal care
23	Breast feeding assistance
24	Well-baby or well-child check ups
25	Immunizations
26	Health screenings
27	Oral health prevention/screenings
28	Oral health treatment
29	Developmental/cognitive assessments
30	Mental health/behavioral assessments
31	Mental health services
32	Substance abuse screening
33	Substance abuse treatment
34	Short-term support (crisis or walk-in counseling)
35	Mentoring
36	Case management
37	Home visitation _____
38	Respite care for children with special needs
39	Information and referral
40	WIC, Food Stamps or food program enrollment/assistance
41	Health insurance enrollment/assistance
42	Transportation services or vouchers
43	General parenting support
44	Teen parent support
45	ECE/child care enrollment assistance (non-monetary)
46	ECE/Child care subsidies or vouchers
47	ECE/child care staff recruitment
48	Provider incentive for training
49	Provider salary augmentation (stipends)
50	Housing/shelter assistance
51	TANF enrollment/assistance
52	Foster parent recruitment
53	Family literacy programs
54	Violence prevention/intervention (child/spouse/partners)
55	Other (specify)

Small Group Focused Activities

56	Parenting classes (on topics such as infant care, nutrition, home safety, discipline, child development)
57	Caregiver/parent support groups
58	Classes for children
59	Provider training or professional development
60	Other adult classes (on topics such as literacy or citizenship)
61	Parent-Child classes (e.g., mommy and me)
62	Provider licensing classes
63	Parent/Caregiver job training
64	Other (specify)

Large Group Focused Activities

65	New Parent kit distribution
66	Information dissemination (mailing, distribution of brochures, newsletters, resources)
67	Public education campaigns
68	Outreach efforts
69	Health fairs
70	Community events/celebrations
71	Facilities/capital improvements (playgrounds or child care centers)
72	Other (specify)

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APPENDIX C
FISCAL YEAR 2000/01
COUNTY FISCAL SUMMARY

APPENDIX C

FISCAL YEAR 2000/01 COUNTY FISCAL SUMMARY

The two-page exhibit on the following pages is a summary of information provided by each county in their annual reports to the State Commission.

This fiscal information also is presented in the individual county summaries in Chapter 4 of this State Commission annual report.

County	Foot- notes	Audit Issues	Prop. 10 Revenues	Other Revenues	Interest	Total Revenues	Total Expenses and Encumbrances	Fund Balance 7/1/00
Alameda	(1)	No issues	\$20,186,910	\$2,253,466	\$1,505,435	\$23,945,811	\$14,312,854	\$32,906,871
Alpine		No issues	14,487	317,620	16,314	348,421	151,900	209,558
Amador		No issues	253,625	114,473	29,124	397,222	74,581	455,866
Butte	(1)	No issues	2,186,201	6,790	235,770	2,428,761	1,053,191	3,370,650
Calaveras	(2)	No issues	277,735	113,755	39,084	430,574	85,164	541,796
Colusa	(1)(3)	No issues	302,808	112,108	31,506	446,422	80,884	462,853
Contra Costa		No issues	12,060,263	364,375	1,320,133	13,744,771	5,803,319	17,555,512
Del Norte		No issues	304,738	114,169	27,407	446,314	113,678	538,548
El Dorado	(2)	No issues	1,617,229	38,519	124,000	1,779,748	1,010,290	2,628,390
Fresno	(1)(2)	No issues	13,851,077	619	1,326,710	15,178,406	14,437,599	21,173,027
Glenn		No issues	366,457	108,188	41,275	515,920	116,044	675,791
Humboldt		No issues	1,405,069	159,392	160,285	1,724,746	127,701	2,313,779
Imperial		No issues	2,410,895	0	239,441	2,650,336	412,552	3,731,972
Inyo	(1)	No issues	193,834	123,332	22,052	339,218	183,403	440,304
Kern		No issues	11,110,373	49,350	1,217,115	12,376,838	5,133,141	17,708,231
Kings	(1)	No issues	2,086,872	8,760	211,088	2,306,720	940,024	2,903,752
Lake	(1)(2)	No issues	545,823	98,447	61,379	705,649	196,347	817,740
Lassen	(1)(2)	No issues	283,522	135,515	32,817	451,854	252,088	484,412
Los Angeles		No issues	152,951,067	1,014	18,374,436	171,326,517	352,278,360	259,443,618
Madera	(1)	No issues	1,999,114	13,648	231,191	2,243,953	1,609,769	3,186,035
Marin	(2)	No issues	2,477,436	302,263	276,215	3,055,914	1,004,481	3,412,266
Mariposa	(1)(3)	No issues	130,187	186,247	21,174	337,608	31,969	313,186
Mendocino		No issues	1,043,436	120,480	119,939	1,283,855	304,457	1,645,634
Merced	(1)	No issues	3,403,220	0	363,911	3,767,131	1,831,201	5,120,130
Modoc		No issues	78,113	252,059	8,519	338,691	265,463	263,704
Mono		No issues	130,187	190,336	23,978	344,501	47,420	278,994
Monterey		No issues	6,570,172	75,000	382,879	7,028,051	4,915,767	10,311,477
Napa		No issues	1,424,357	262,340	126,789	1,813,486	1,599,371	2,313,815
Nevada		No issues	730,019	237,812	70,855	1,038,686	654,042	871,233
Orange		No issues	44,542,743	189	5,277,141	49,820,073	32,705,079	74,677,740
Placer	(1)	No issues	2,577,729	400	293,434	2,871,563	151,198	3,776,076
Plumas	(1)	No issues	121,508	336,892	22,099	480,499	101,328	270,145

County	Foot- notes	Audit Issues	Prop. 10 Revenues	Other Revenues	Interest	Total Revenues	Total Expenses and Encumbrances	Fund Balance 7/1/00
Riverside		No issues	22,402,043	0	2,510,875	24,912,918	5,564,606	32,775,549
Sacramento		No issues	17,124,109	0	1,933,956	19,058,065	970,266	24,558,366
San Benito		No issues	859,242	80,740	126,733	1,066,715	794,893	1,457,649
San Bernardino	(2)	No issues	27,238,295	47	3,103,233	30,341,575	9,494,209	44,942,792
San Diego		No issues	41,874,362	100,000	5,988,331	47,962,693	25,336,725	68,524,418
San Francisco		No issues	7,866,270	715,000	874,437	9,455,707	3,114,778	12,995,576
San Joaquin		No issues	8,338,806	0	872,885	9,211,691	506,834	13,846,166
San Luis Obispo		No issues	2,288,421	125,000	273,573	2,686,994	380,690	3,909,120
San Mateo		No issues	9,780,521	241,000	1,395,343	11,416,864	2,068,864	14,177,568
Santa Barbara	(1)	No issues	5,558,562	145,890	552,565	6,257,017	4,889,652	8,911,752
Santa Clara		No issues	25,708,827	175,208	3,425,660	29,309,695	3,811,285	41,796,338
Santa Cruz		No issues	3,299,063	0	363,062	3,662,125	3,604,570	5,671,176
Shasta		No issues	1,873,749	20,631	206,413	2,100,793	222,774	3,084,416
Sierra		No issues	18,322	327,520	13,606	359,448	142,808	246,296
Siskiyou		No issues	444,570	126,951	59,999	631,520	408,567	667,292
Solano		No issues	5,313,614	125,541	558,357	5,997,512	1,266,606	8,631,003
Sonoma		No issues	5,276,967	73,457	588,037	5,938,461	1,367,430	8,498,366
Stanislaus	(2)	No issues	6,680,110	0	1,001,694	7,681,804	59,847	10,796,284
Sutter	(1)	No issues	1,116,727	66,522	137,063	1,320,312	109,608	1,853,162
Tehama	(1)(3)	No issues	627,798	94,131	61,654	783,583	128,832	891,404
Trinity	(1)	No issues	116,689	326,083	14,522	457,294	429,136	257,687
Tulare		No issues	6,644,429	90,200	791,191	7,525,820	1,602,564	11,104,547
Tuolumne	(1)	No issues	413,709	106,181	56,433	576,323	74,084	787,271
Ventura		No issues	11,163,410	2,849	1,541,772	12,708,031	2,300,689	17,903,791
Yolo		No issues	2,071,441	86,224	265,922	2,423,587	1,897,271	3,319,953
Yuba		No issues	948,928	75,744	91,968	1,116,640	36,391	1,734,848
TOTAL			\$502,686,190	\$9,202,477	\$59,042,779	\$570,931,446	\$512,568,644	\$818,145,895

(1) Prop. 10 revenues reported by the County do not agree with Prop. 10 disbursements recorded by the State Commission. In these cases, the State Commission's disbursement figure is assumed for the County's Prop. 10 revenue

(2) Apparent math error by County in summing reported revenues and expenditures is corrected in this table.

(3) County does not identify any project activity expenditures during FY2000/01, and indicates that contracted projects will begin during FY2001/02.

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